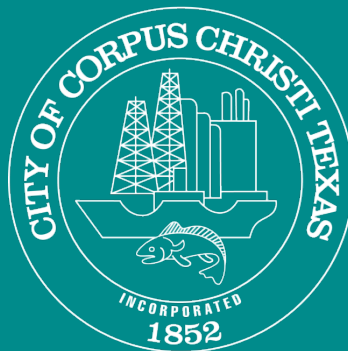


FY 2019-2020 Budget/Performance Report

4th Quarter

Period Ended September 30, 2020



City of Corpus Christi, Texas
Office of Management & Budget

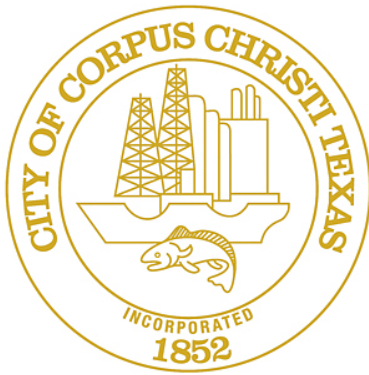


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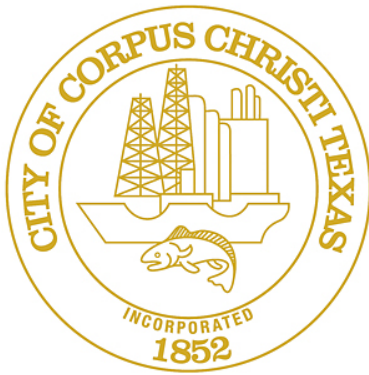
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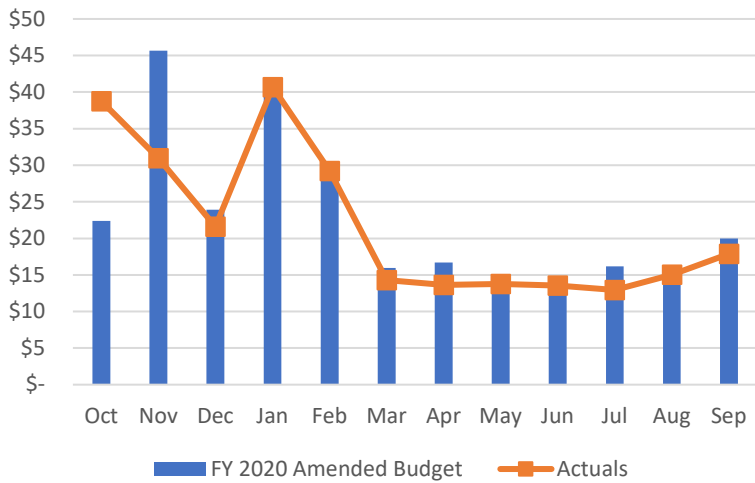
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Note: The information contained in this report represents unaudited fourth quarter financial results. Attempts have been made to account for and include outstanding transactions and anticipated adjustments based upon current information available.



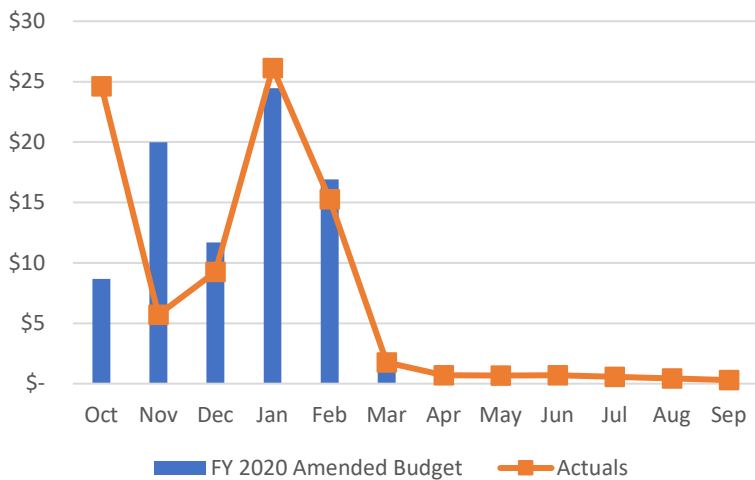


ALL SOURCES (\$ in Millions)



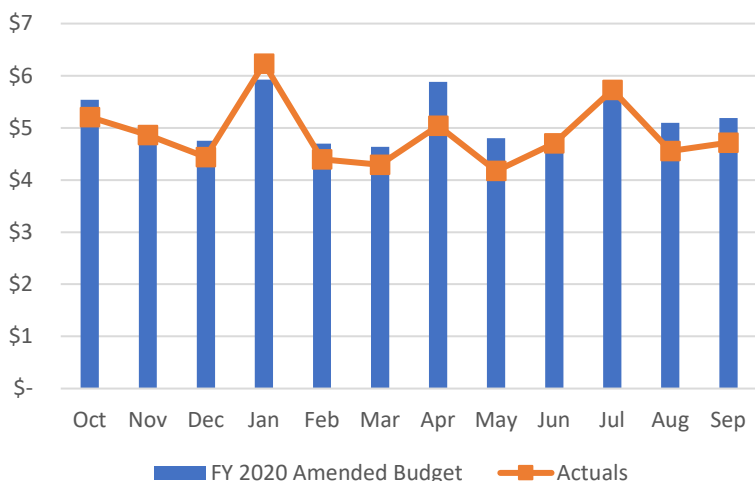
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 22.39	\$ 38.77	\$ 16.38
Nov	45.66	30.95	\$ (14.71)
Dec	23.93	21.60	\$ (2.33)
Jan	40.22	40.68	\$ 0.47
Feb	29.01	29.22	\$ 0.21
Mar	15.94	14.31	\$ (1.63)
Apr	16.72	13.63	\$ (3.09)
May	13.60	13.76	\$ 0.16
Jun	13.70	13.55	\$ (0.16)
Jul	16.17	12.94	\$ (3.22)
Aug	14.12	15.04	\$ 0.92
Sep	19.98	17.87	\$ (2.11)
Total	\$ 271.43	\$ 262.33	\$ (9.10)

GENERAL PROPERTY TAX (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 8.68	\$ 24.63	\$ 15.95
Nov	19.98	5.70	\$ (14.28)
Dec	11.69	9.26	\$ (2.43)
Jan	24.46	26.13	\$ 1.68
Feb	16.90	15.26	\$ (1.64)
Mar	1.92	1.75	\$ (0.17)
Apr	1.18	0.69	\$ (0.49)
May	0.83	0.68	\$ (0.15)
Jun	0.85	0.70	\$ (0.15)
Jul	0.54	0.57	\$ 0.03
Aug	0.49	0.42	\$ (0.07)
Sep	0.24	0.29	\$ 0.05
Total	\$ 87.76	\$ 86.08	\$ (1.67)

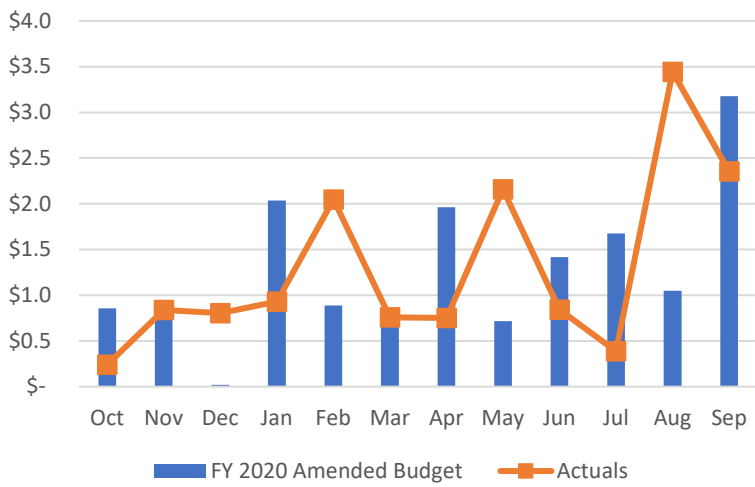
CITY SALES TAX (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 5.54	\$ 5.21	\$ (0.33)
Nov	4.76	4.86	\$ 0.10
Dec	4.75	4.44	\$ (0.31)
Jan	5.93	6.23	\$ 0.31
Feb	4.70	4.40	\$ (0.30)
Mar	4.64	4.29	\$ (0.34)
Apr	5.88	5.04	\$ (0.84)
May	4.80	4.17	\$ (0.63)
Jun	4.71	4.71	\$ (0.01)
Jul	5.61	5.73	\$ 0.12
Aug	5.09	4.56	\$ (0.54)
Sep	5.19	4.71	\$ (0.48)
Total	\$ 61.60	\$ 58.35	\$ (3.25)

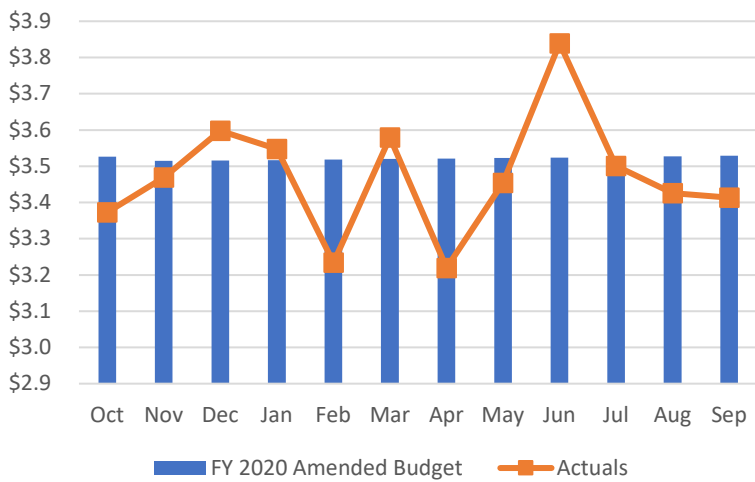


FRANCHISE FEES (\$ in Millions)



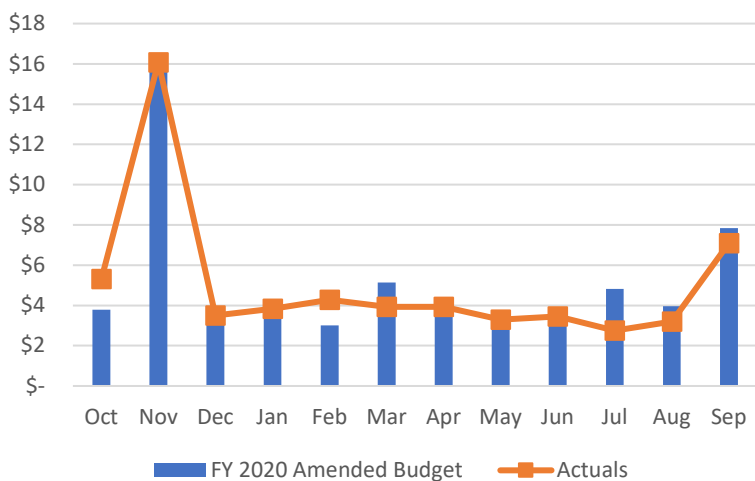
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 0.86	\$ 0.24	\$ (0.62)
Nov	0.90	0.84	\$ (0.06)
Dec	0.02	0.80	\$ 0.78
Jan	2.04	0.93	\$ (1.11)
Feb	0.89	2.04	\$ 1.16
Mar	0.72	0.76	\$ 0.04
Apr	1.96	0.75	\$ (1.21)
May	0.72	2.16	\$ 1.44
Jun	1.42	0.84	\$ (0.57)
Jul	1.67	0.39	\$ (1.29)
Aug	1.05	3.44	\$ 2.39
Sep	3.18	2.36	\$ (0.82)
Total	\$ 15.41	\$ 15.56	\$ 0.14

SOLID WASTE (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 3.53	\$ 3.37	\$ (0.15)
Nov	3.51	3.47	\$ (0.05)
Dec	3.52	3.60	\$ 0.08
Jan	3.52	3.55	\$ 0.03
Feb	3.52	3.23	\$ (0.28)
Mar	3.52	3.58	\$ 0.06
Apr	3.52	3.22	\$ (0.30)
May	3.52	3.45	\$ (0.07)
Jun	3.52	3.84	\$ 0.32
Jul	3.53	3.50	\$ (0.03)
Aug	3.53	3.43	\$ (0.10)
Sep	3.53	3.41	\$ (0.12)
Total	\$ 42.26	\$ 41.65	\$ (0.61)

ALL OTHER REVENUES (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 3.79	\$ 5.32	\$ 1.53
Nov	16.51	16.08	\$ (0.43)
Dec	3.95	3.50	\$ (0.45)
Jan	4.28	3.84	\$ (0.44)
Feb	3.01	4.28	\$ 1.28
Mar	5.14	3.94	\$ (1.21)
Apr	4.17	3.93	\$ (0.24)
May	3.73	3.30	\$ (0.44)
Jun	3.20	3.46	\$ 0.26
Jul	4.81	2.75	\$ (2.06)
Aug	3.96	3.20	\$ (0.76)
Sep	7.83	7.09	\$ (0.74)
Total	\$ 64.40	\$ 60.69	\$ (3.70)



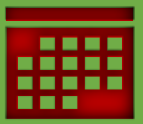
FY2020				FY2019		
BUDGET	YTD	YTD	YTD	YTD	YTD	YTD
2019-2020	BUDGET	ACTUALS	%	BUDGET	ACTUALS	%
	2019-2020	2019-2020		2018-2019	2018-2019	

AVAILABLE FUNDS

Reserved for Encumbrances		\$6,563,361		\$4,763,494
Reserved for Commitments		\$1,228,638		\$953,979
Reserved for Major Contingencies		\$54,241,754		\$51,827,013
Unreserved		<u>\$20,643,546</u>		<u>\$5,582,915</u>
BEGINNING BALANCE		<u>\$82,677,299</u>		<u>\$63,127,401</u>

REVENUES

General Property Taxes	\$87,758,261	\$87,758,261	\$86,083,562	98.1%	\$80,325,654	\$78,732,447	98.0%
Industrial District - In-lieu	10,260,000	10,260,000	11,168,837	108.9%	9,400,000	9,783,961	104.1%
City Sales Tax	61,599,574	61,599,574	58,347,191	94.7%	56,000,000	60,439,736	107.9%
Other Taxes	1,830,000	1,830,000	1,540,535	84.2%	1,947,359	1,987,082	102.0%
Franchise Fees	15,412,882	15,412,882	15,557,339	100.9%	17,049,004	16,518,659	96.9%
Solid Waste Services	42,261,411	42,261,411	41,659,057	98.6%	42,134,803	42,171,170	100.1%
Other Permits & Licenses	940,201	940,201	973,559	103.5%	962,834	1,313,437	136.4%
Municipal Court	4,891,833	4,891,833	3,768,558	77.0%	4,750,336	4,888,593	102.9%
General Gov. Service	74,658	74,658	83,057	111.3%	71,024	83,938	118.2%
Health Services	1,261,100	1,261,100	983,123	78.0%	1,223,500	1,309,958	107.1%
Animal Care Services	226,921	226,921	134,477	59.3%	220,857	174,201	78.9%
Library Services	118,575	118,575	67,847	57.2%	159,324	129,139	81.1%
Recreation Services	3,618,368	3,618,368	2,095,614	57.9%	3,580,529	3,688,445	103.0%
Administrative Charges	7,049,348	7,049,348	7,041,579	99.9%	6,718,648	6,712,392	99.9%
Interest and Investments	1,844,904	1,844,904	1,386,249	75.1%	650,000	2,191,285	337.1%
Public Safety Services	18,119,370	18,119,370	16,306,093	90.0%	15,646,949	16,532,271	105.7%
Intergovernmental	2,112,296	2,112,296	2,269,428	107.4%	1,963,118	1,844,592	94.0%
Other Revenues	1,269,612	1,269,612	1,749,455	137.8%	1,060,776	14,329,694	1351%
Interfund Charges	10,780,154	10,780,154	11,117,196	103.1%	9,763,631	9,606,310	98.4%
(1) TOTAL REVENUES	<u>\$271,429,468</u>	<u>\$271,429,468</u>	<u>\$262,332,756</u>	<u>96.6%</u>	<u>\$253,628,346</u>	<u>\$272,437,310</u>	<u>107.4%</u>



Notes

(1) General Fund Revenue of \$262.3M is \$9.1M short of budgeted \$271.4 M but very close to the re-estimate of \$261.1M. The most significant shortfalls were:

- > Property Tax - \$1.7M
- > Sales Tax - \$3.3M
- > Solid Waste (i.e. Refuse disposal, Recycling) - \$.6M
- > Municipal Court (i.e. Moving vehicle fines, General Fines) - \$1.1M
- > Recreation Services (i.e. After school child care) - \$1.5M
- > Public Safety Services (Towing & storage charges, Ambulance reimbursement program) - \$1.8M



	FY2020				FY2019		
	BUDGET 2019-2020	YTD BUDGET 2019-2020	YTD ACTUALS 2019-2020	YTD %	YTD BUDGET 2018-2019	YTD ACTUALS 2018-2019	YTD %
APPROPRIATIONS							
City Council & Mayor's Office	\$359,827	\$359,827	\$305,432	84.9%	\$358,350	\$310,370	86.6%
City Attorney	2,864,531	2,864,531	2,613,055	91.2%	2,862,934	2,590,666	90.5%
City Auditor	479,394	479,394	452,459	94.4%	429,149	363,349	84.7%
City Manager	1,461,897	1,461,897	1,403,623	96.0%	1,428,251	1,434,260	100.4%
Intergov. Relations	363,715	363,715	330,556	90.9%	408,816	404,367	98.9%
Communication	840,319	840,319	759,401	90.4%	790,927	713,269	90.2%
City Secretary	725,311	725,311	632,414	87.2%	1,078,725	900,081	83.4%
Finance	4,800,600	4,800,600	4,548,377	94.7%	4,658,497	4,386,467	94.2%
Management & Budget	1,031,874	1,031,874	923,150	89.5%	745,455	656,043	88.0%
Strategic Management	284,847	284,847	287,467	100.9%	212,653	244,097	114.8%
Human Resources	2,801,905	2,801,905	2,382,869	85.0%	2,590,502	2,313,027	89.3%
Municipal Court	5,472,345	5,472,345	5,067,659	92.6%	5,349,149	5,291,144	98.9%
Museums	1,032,989	1,032,989	655,473	63.5%	1,620,313	1,389,067	85.7%
(1) Fire	65,575,402	65,575,402	66,230,956	101.0%	61,845,026	58,552,723	94.7%
Police	82,582,664	82,582,664	79,434,535	96.2%	79,886,737	79,620,538	99.7%
Health Services	3,846,635	3,846,635	3,440,281	89.4%	3,593,976	3,002,566	83.5%
Animal Control	3,358,953	3,358,953	2,776,046	82.6%	3,374,689	2,943,055	87.2%
Library	4,636,090	4,636,090	4,262,169	91.9%	4,281,182	4,142,614	96.8%
Parks & Recreation	21,000,373	21,000,373	16,708,114	79.6%	19,797,046	17,335,550	87.6%
Solid Waste Services	30,204,094	30,204,094	25,972,957	86.0%	29,263,700	25,050,584	85.6%
Comprehensive Planning	1,929,252	1,929,252	880,835	45.7%	1,529,602	641,777	42.0%
Code Enforcement	2,235,106	2,235,106	1,898,944	85.0%	2,176,732	1,713,513	78.7%
Housing & Community Dev	131,051	131,051	140,463	107.2%	146,501	147,486	100.7%
Street Lighting	3,533,357	3,533,357	2,931,636	83.0%	3,717,136	3,041,880	81.8%
Outside Agencies	2,394,275	2,394,275	2,273,117	94.9%	2,327,258	2,202,008	94.6%
Other Activities							
Transfer to Debt	5,830,371	5,830,371	5,830,371	100.0%	5,845,341	9,420,951	161.2%
(2) Transfer to Streets	23,059,498	23,059,498	18,504,897	80.2%	18,143,686	18,089,388	99.7%
(3) Economic Dev. Incentives	6,080,000	6,080,000	3,216,015	52.9%	2,000,020	915,783	45.8%
(4) Interdepartmental Transfers	5,010,458	5,010,458	3,054,650	61.0%	4,385,318	5,070,791	115.6%
TOTAL APPROPRIATIONS	\$283,927,133	\$283,927,133	\$257,917,922	90.8%	\$264,847,671	\$252,887,412	95.5%

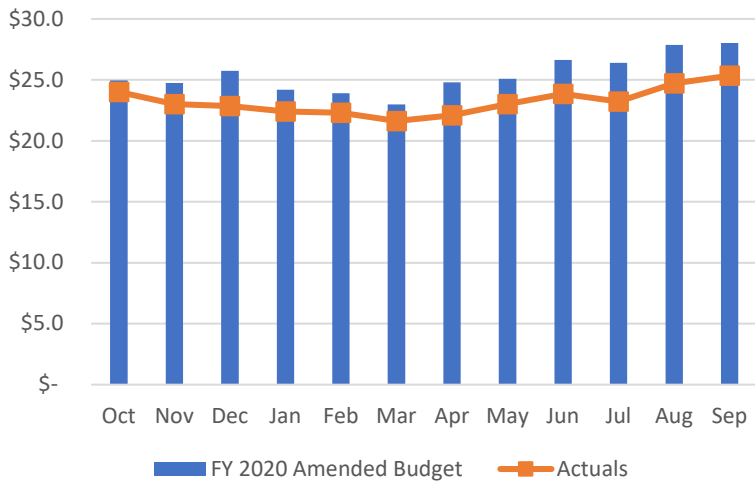


Notes

- (1) Fire Department - currently \$655K over budgeted amounts but expenses will be moved out of Fire and charged against Coronavirus Aid, Relief, and Economic Security Act (CARES) funds. We anticipate the Fire department to be under budgeted amounts after CARES funds are used.
- (2) Transfer to Streets - Difference of \$4.5M is for mill and overlay of Ocean Dr and rolled to FY 2021.
- (3) Economic Development Incentives - Budget is \$1.58M for 380 agreements and \$4.5M for small business and non-profit relief funds. Expenditures are \$2.8M under budgeted amounts - 380 agreements are \$1.1M less than budget and \$1.7M of relief funding will be rolled into FY 2021.
- (4) Other Expenses are \$2M under budgeted amounts because \$2M budgeted for accrued sick and vacation time paid out to retiring public safety personnel was not needed.

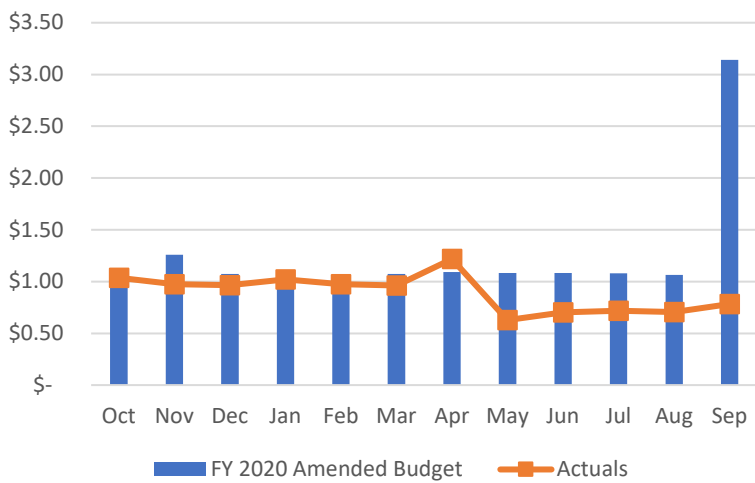


WATER UTILITY & GAS FUNDS (\$ in Millions)



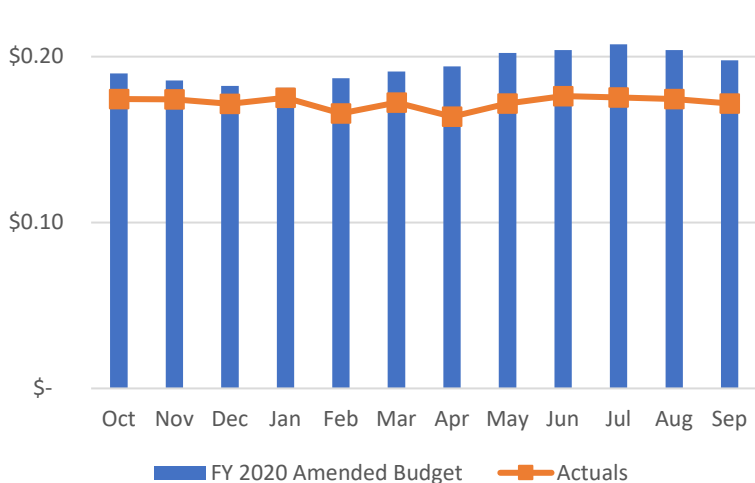
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 24.95	\$ 24.01	\$ (0.94)
Nov	24.74	23.02	(1.73)
Dec	25.75	22.86	(2.89)
Jan	24.19	22.40	(1.79)
Feb	23.92	22.31	(1.61)
Mar	22.98	21.63	(1.35)
Apr	24.79	22.10	(2.69)
May	25.10	23.02	(2.08)
Jun	26.62	23.84	(2.78)
Jul	26.41	23.22	(3.19)
Aug	27.86	24.71	(3.15)
Sep	28.04	25.34	(2.70)
Total	\$ 305.37	\$ 278.47	\$ (26.90)

AIRPORT FUNDS (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 1.08	\$ 1.04	\$ (0.04)
Nov	1.26	0.98	(0.28)
Dec	1.07	0.97	(0.11)
Jan	1.07	1.02	(0.05)
Feb	1.07	0.98	(0.09)
Mar	1.07	0.96	(0.11)
Apr	1.09	1.22	0.12
May	1.08	0.63	(0.45)
Jun	1.08	0.70	(0.38)
Jul	1.08	0.72	(0.36)
Aug	1.07	0.71	(0.36)
Sep	3.14	0.78	(2.36)
Total	\$ 15.17	\$ 10.70	\$ (4.47)

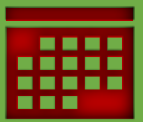
MARINA FUND (\$ in Millions)



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 0.19	\$ 0.17	\$ (0.02)
Nov	0.19	0.17	(0.01)
Dec	0.18	0.17	(0.01)
Jan	0.18	0.18	(0.01)
Feb	0.19	0.17	(0.02)
Mar	0.19	0.17	(0.02)
Apr	0.19	0.16	(0.03)
May	0.20	0.17	(0.03)
Jun	0.20	0.18	(0.03)
Jul	0.21	0.18	(0.03)
Aug	0.20	0.17	(0.03)
Sep	0.20	0.17	(0.03)
Total	\$ 2.33	\$ 2.07	\$ (0.26)



		FY2020				FY2019		
		BUDGET	YTD	YTD		YTD	YTD	
		2019-2020	2019-2020	2019-2020	%	2018-2019	2018-2019	%
ENTERPRISE FUNDS								
Water								
(1)	Revenues	\$146,734,458	\$146,734,458	\$141,559,753	96.5%	\$143,914,522	\$135,776,588	94.3%
	Expenses	156,599,983	156,599,983	140,620,350	89.8%	148,249,963	138,186,708	93.2%
Aquifer Storage & Rec								
	Revenues	494,550	494,550	496,507	100.4%	-	-	n/a
	Expenses	494,550	494,550	-	0.0%	-	-	n/a
Backflow Prevention								
	Revenues	500,000	500,000	219,125	43.8%	500,000	553,830	110.8%
	Expenses	500,000	500,000	147,171	29.4%	500,000	57,434	11.5%
Drought Surcharge								
	Revenues	3,500,000	3,500,000	3,762,687	107.5%	-	3,486,792	n/a
	Expenses	-	-	-	n/a	-	-	n/a
Raw Water Supply Dev								
	Revenues	2,025,225	2,025,225	1,723,478	85.1%	1,925,228	1,913,511	99.4%
	Expenses	499,050	499,050	494,550	99.1%	4,500	159,114	3535.5%
Choke Canyon								
	Revenues	76,620	76,620	89,266	116.5%	106,400	138,649	130.3%
	Expenses	152,613	152,613	152,613	100.0%	152,613	152,580	100.0%
Gas								
(2)	Revenues	39,432,050	39,432,050	29,607,293	75.1%	39,349,330	36,400,406	92.5%
	Expenses	41,137,637	41,137,637	28,854,769	70.1%	39,580,471	36,272,735	91.6%
Wastewater								
(3)	Revenues	81,458,971	81,458,971	69,888,562	85.8%	78,042,655	70,109,731	89.8%
	Expenses	92,473,776	92,473,776	75,399,555	81.5%	109,485,116	94,488,223	86.3%
Storm Water								
	Revenues	31,145,909	31,145,909	31,120,718	99.9%	28,925,451	29,147,249	100.8%
	Expenses	32,722,380	32,722,380	29,122,550	89.0%	31,970,655	30,442,865	95.2%
Airport								
(4)	Revenues	12,325,952	12,325,952	8,986,241	72.9%	9,934,173	10,712,349	107.8%
	Expenses	10,643,484	10,643,484	8,350,606	78.5%	10,102,832	8,938,982	88.5%
Airport Passenger Facility Charge								
	Revenues	1,283,527	1,283,527	801,688	62.5%	1,214,752	1,318,204	108.5%
	Expenses	1,125,824	1,125,824	1,125,823	100.0%	1,127,310	1,127,310	100.0%
Airport Customer Facility Charge								
	Revenues	1,560,400	1,560,400	907,208	58.1%	1,247,000	1,316,229	105.6%
	Expenses	1,347,279	1,347,279	807,819	60.0%	1,386,068	955,413	68.9%
Golf Center								
(5)	Revenues	139,726	139,726	243,853	174.5%	127,920	144,318	112.8%
	Expenses	786,726	786,726	132,659	16.9%	668,701	127,661	19.1%
Golf Capital Reserve								
	Revenues	94,000	94,000	106,048	112.8%	91,000	99,536	109.4%
	Expenses	200,000	200,000	56,671	28.3%	400,000	134,046	33.5%
Marina								
	Revenues	2,326,454	2,326,454	2,067,045	88.8%	2,244,000	2,453,261	109.3%
	Expenses	2,633,389	2,633,389	1,687,128	64.1%	2,145,554	2,660,765	124.0%
TOTAL ENTERPRISE FUNDS								
	Revenues	\$323,097,842	\$323,097,842	\$291,579,473	90.2%	\$307,622,431	\$293,570,652	95.4%
	Expenses	\$341,316,692	\$341,316,692	\$286,952,262	84.1%	\$345,773,784	\$313,703,836	90.7%

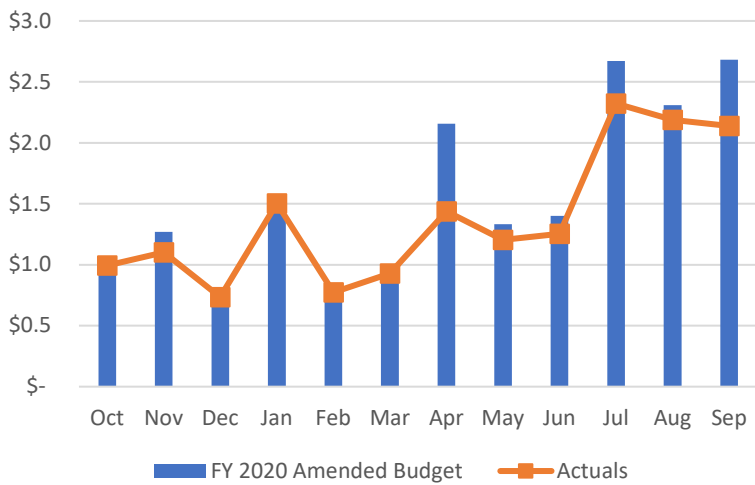


Notes

- (1) Water Revenues - Residential customer revenue is (\$4M) short of budget due to lower than projected usage. Late fees and disconnect fees are (\$1.1M) short of budget due to very little in late fees charged after March and very little in disconnect fees charged the entire year.
- (2) Gas Revenues - (\$8.9M) shortfall due primarily to cost of natural gas was lower than projected. The cost of natural gas purchased by the Gas Department is a pass-through to the customer so there is a corresponding decrease in expenditures. Also, residential gas consumption was a little lower than anticipated by (\$0.8M).
- (3) Wastewater Revenues - Inside City Limit Residential (\$6.9M) and Commercial (\$4.4M) revenues were significantly short of budget amounts due to incorrect data used to calculate rates and determine expected revenues.
- (3) Wastewater Expenditures - Expenditures were reduced to mitigate loss of revenues explained above. Savings were mostly in vacancy savings (\$2.7M) and reduction in contracted services for line construction and maintenance (\$8.6M). Additional line construction and maintenance was performed in-house. Also, (\$1.6M) was encumbered and moved to FY 2021.
- (4) Airport Revenues - (\$1.5M) in decreased revenues due to decreased passenger and air service traffic as a result of COVID pandemic. Also, \$2M in CARES act funding was budgeted and has not been recorded. At this time we expect to seek reimbursement for \$0.4M (about \$1.6M less than anticipated).
- (5) Golf Revenues - Revenues are above budgeted amounts due to an increase in profits from the Golf course.
- (5) Golf Expenditures - Loan proceeds were budgeted for course improvements, however a decision was made not to do the improvements so loan proceeds will be returned to the General Fund which loaned the funds for the improvements.

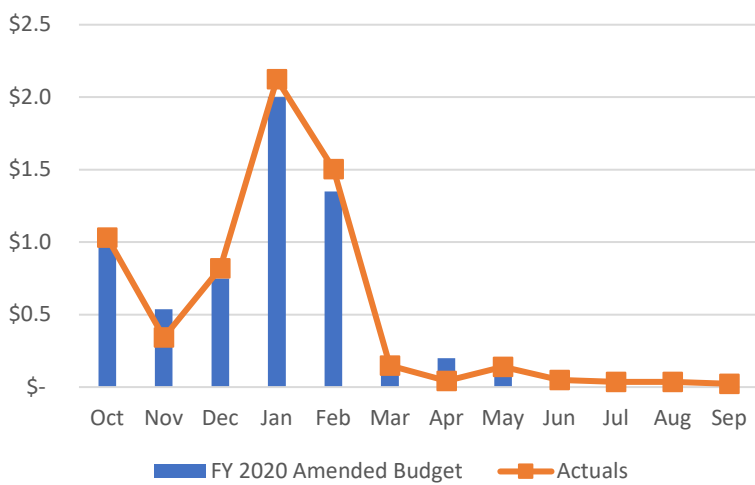


HOTEL OCCUPANCY TAX (HOT) & STATE HOTEL OCCUPANCY TAX (SHOT) (\$ in Millions)



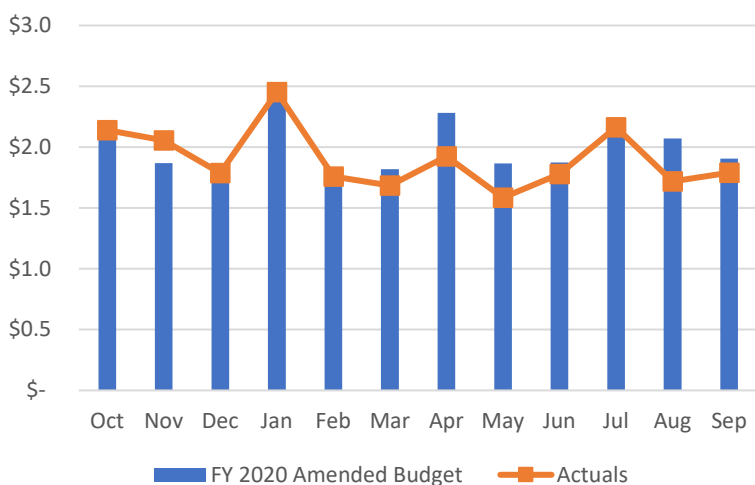
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 0.98	\$ 0.99	\$ 0.01
Nov	1.27	1.10	\$ (0.17)
Dec	0.78	0.74	\$ (0.04)
Jan	1.51	1.50	\$ (0.01)
Feb	0.80	0.77	\$ (0.03)
Mar	0.86	0.93	\$ 0.07
Apr	2.16	1.44	\$ (0.72)
May	1.33	1.20	\$ (0.13)
Jun	1.40	1.26	\$ (0.15)
Jul	2.67	2.32	\$ (0.35)
Aug	2.31	2.19	\$ (0.12)
Sep	2.68	2.14	\$ (0.54)
Total	\$ 18.75	\$ 16.58	\$ (2.17)

REINVESTMENT ZONE 2 & 3 FUNDS



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 1.00	\$ 1.03	\$ 0.03
Nov	0.54	0.34	\$ (0.20)
Dec	0.75	0.82	\$ 0.07
Jan	2.00	2.12	\$ 0.12
Feb	1.35	1.50	\$ 0.15
Mar	0.20	0.15	\$ (0.05)
Apr	0.20	0.04	\$ (0.16)
May	0.20	0.14	\$ (0.06)
Jun	0.10	0.05	\$ (0.05)
Jul	0.05	0.04	\$ (0.01)
Aug	0.05	0.04	\$ (0.01)
Sep	0.02	0.02	\$ 0.00
Total	\$ 6.46	\$ 6.30	\$ (0.16)

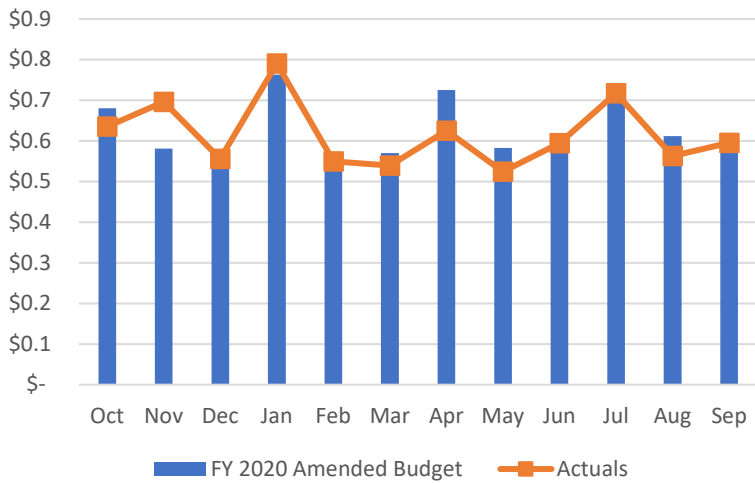
TYPE A & TYPE B FUNDS



	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 2.18	\$ 2.14	\$ (0.04)
Nov	1.87	2.06	\$ 0.19
Dec	1.85	1.79	\$ (0.06)
Jan	2.41	2.45	\$ 0.04
Feb	1.75	1.76	\$ 0.01
Mar	1.82	1.68	\$ (0.14)
Apr	2.28	1.92	\$ (0.36)
May	1.87	1.58	\$ (0.28)
Jun	1.87	1.78	\$ (0.09)
Jul	2.21	2.16	\$ (0.05)
Aug	2.07	1.72	\$ (0.35)
Sep	1.90	1.79	\$ (0.11)
Total	\$ 24.09	\$ 22.83	\$ (1.25)

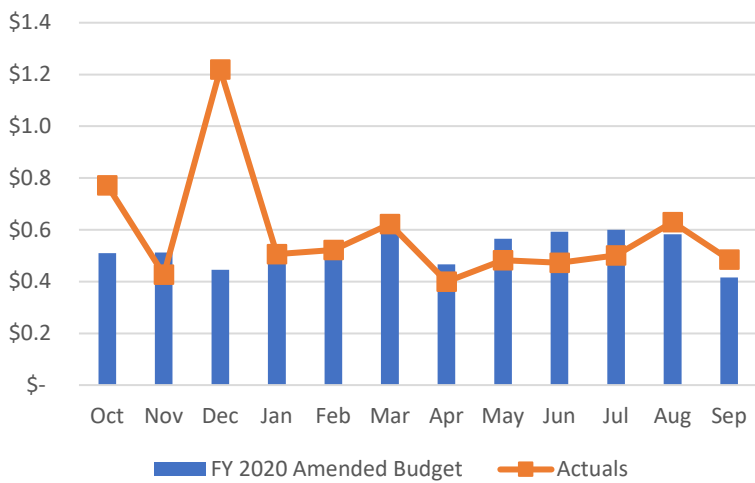


CRIME CONTROL FUND



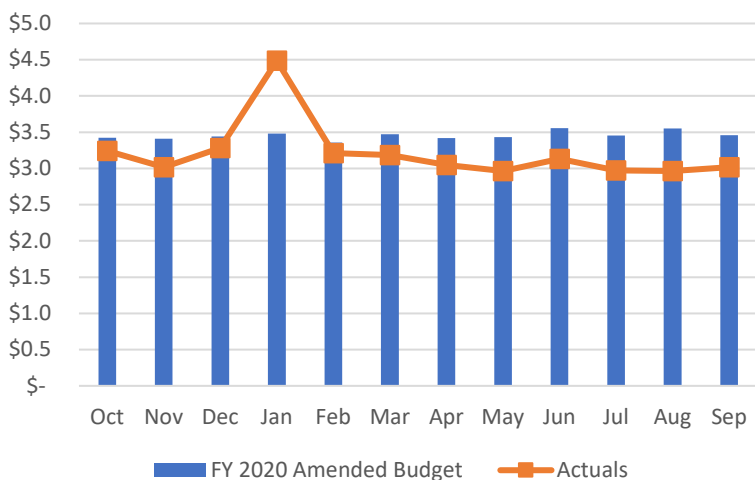
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 0.68	\$ 0.64	\$ (0.04)
Nov	0.58	0.70	\$ 0.11
Dec	0.58	0.56	\$ (0.02)
Jan	0.76	0.79	\$ 0.03
Feb	0.56	0.55	\$ (0.01)
Mar	0.57	0.54	\$ (0.03)
Apr	0.73	0.63	\$ (0.10)
May	0.58	0.52	\$ (0.06)
Jun	0.58	0.59	\$ 0.01
Jul	0.69	0.72	\$ 0.02
Aug	0.61	0.56	\$ (0.05)
Sep	0.61	0.60	\$ (0.02)
Total	\$ 7.54	\$ 7.38	\$ (0.16)

DEVELOPMENT SERVICES

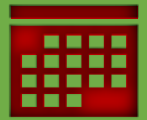


	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 0.51	\$ 0.77	\$ 0.26
Nov	0.51	0.43	\$ (0.09)
Dec	0.45	1.22	\$ 0.77
Jan	0.49	0.51	\$ 0.02
Feb	0.52	0.52	\$ 0.01
Mar	0.62	0.62	\$ 0.00
Apr	0.47	0.40	\$ (0.07)
May	0.57	0.48	\$ (0.08)
Jun	0.59	0.47	\$ (0.12)
Jul	0.60	0.50	\$ (0.10)
Aug	0.58	0.63	\$ 0.05
Sep	0.42	0.49	\$ 0.07
Total	\$ 6.32	\$ 7.04	\$ 0.72

STREET MAINTENANCE & RESIDENTIAL STREET RECONSTRUCTION FUNDS



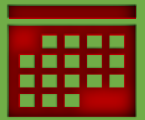
	FY 2020 Amended Budget	Actuals	Variance Favorable (Unfavorable)
Oct	\$ 3.42	\$ 3.24	\$ (0.18)
Nov	3.41	3.02	\$ (0.39)
Dec	3.44	3.28	\$ (0.16)
Jan	3.48	4.49	\$ 1.00
Feb	3.36	3.21	\$ (0.15)
Mar	3.47	3.18	\$ (0.29)
Apr	3.42	3.05	\$ (0.37)
May	3.43	2.97	\$ (0.47)
Jun	3.55	3.13	\$ (0.42)
Jul	3.46	2.97	\$ (0.48)
Aug	3.55	2.96	\$ (0.59)
Sep	3.46	3.02	\$ (0.44)
Total	\$ 41.45	\$ 38.52	\$ (2.93)



FY2020				FY2019		
BUDGET	YTD	YTD	YTD	YTD	YTD	YTD
2019-2020	BUDGET	ACTUALS	%	BUDGET	ACTUALS	%
	2019-2020	2019-2020		2018-2019	2018-2019	

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax								
(1)	Revenues	\$15,457,003	\$15,457,003	\$13,461,689	87.1%	\$16,043,429	\$15,341,130	95.6%
	Expenses	17,337,842	17,337,842	14,442,508	83.3%	18,145,141	16,689,578	92.0%
Public, Edu & Gov Cable								
	Revenues	685,000	685,000	547,295	79.9%	625,000	780,384	124.9%
	Expenses	565,000	565,000	60,161	10.6%	568,465	100,121	17.6%
State Hotel Occupancy Tax								
(2)	Revenues	3,295,727	3,295,727	3,117,613	94.6%	3,354,529	3,768,269	112.3%
	Expenses	2,286,266	2,286,266	1,084,307	47.4%	1,475,560	1,052,990	71.4%
Municipal Court-Security								
	Revenues	93,000	93,000	81,107	87.2%	94,950	92,172	97.1%
	Expenses	124,498	124,498	91,999	73.9%	114,911	96,253	83.8%
Municipal Court-Tech.								
	Revenues	121,992	121,992	91,615	75.1%	123,799	124,735	100.8%
	Expenses	211,755	211,755	142,040	67.1%	234,229	174,430	74.5%
Muni. Court-Juvenile Mgr.								
	Revenues	140,784	140,784	110,829	78.7%	142,343	148,568	104.4%
	Expenses	134,326	134,326	136,678	101.8%	140,603	131,451	93.5%
Muni. Court-Juvenile Other								
	Revenues	30,000	30,000	14,973	49.9%	28,215	29,038	102.9%
	Expenses	12,350	12,350	-	0.0%	24,200	2,837	11.7%
Muni. Court-Juvenile Jury								
	Revenues	-	-	673	n/a	-	-	n/a
	Expenses	-	-	-	n/a	-	-	n/a
Parking Improvement								
(3)	Revenues	107,000	107,000	66,748	62.4%	103,000	125,678	122.0%
	Expenses	100,000	100,000	-	0.0%	100,000	10,000	10.0%
Street								
(4)	Revenues	32,768,447	32,768,447	29,694,837	90.6%	31,680,641	32,729,194	103.3%
	Expenses	54,236,061	54,236,061	24,757,411	45.6%	51,279,360	26,085,761	50.9%
Residential Street Recon.								
(5)	Revenues	8,685,503	8,685,503	8,827,543	101.6%	4,406,542	4,525,836	102.7%
	Expenses	17,955,170	17,955,170	2,321,530	12.9%	3,850,262	402,826	10.5%
Redlight Photo Enforce.								
	Revenues	-	-	243	n/a	-	537	n/a
	Expenses	-	-	38	n/a	18,593	-	0.0%
Health 1115 Waiver								
(6)	Revenues	-	-	14,401	n/a	-	27,504	n/a
	Expenses	1,165,856	1,165,856	-	0.0%	12,000	-	0.0%



	FY2020				FY2019		
	BUDGET	YTD	YTD		YTD	YTD	
	2019-2020	BUDGET	ACTUALS	YTD	BUDGET	ACTUALS	YTD
		2019-2020	2019-2020	%	2018-2019	2018-2019	%
Dockless Vehicles							
Revenues	-	-	83,383	n/a	-	91,709	n/a
Expenses	-	-	-	n/a	-	-	n/a
Reinvestment Zone No. 2							
Revenues	4,847,217	4,847,217	4,564,606	94.2%	4,280,988	4,423,553	103.3%
Expenses	17,650,705	17,650,705	17,619,389	99.8%	6,170,929	1,592,471	25.8%
Reinvestment Zone No. 3							
Revenues	1,609,475	1,609,475	1,734,454	107.8%	1,409,018	1,507,811	107.0%
(7) Expenses	4,063,468	4,063,468	1,015,460	25.0%	4,167,352	786,050	18.9%
Seawall Improvement							
Revenues	8,218,627	8,218,627	7,782,730	94.7%	7,450,000	8,509,200	114.2%
Expenses	9,736,789	9,736,789	9,721,789	99.8%	2,951,064	2,936,064	99.5%
Arena Facility							
Revenues	7,958,627	7,958,627	7,516,531	94.4%	7,220,000	8,020,397	111.1%
Expenses	13,480,769	13,480,769	13,316,108	98.8%	12,070,886	11,767,572	97.5%
Bus. & Job Development							
Revenues	200,000	200,000	153,293	76.6%	100,000	368,728	368.7%
(8) Expenses	14,015,544	14,015,544	6,996,536	49.9%	5,233,394	1,508,706	28.8%
Type B							
Revenues	7,708,627	7,708,627	7,381,287	95.8%	7,003,000	7,631,099	109.0%
Expenses	9,591,367	9,591,367	7,737,367	80.7%	7,698,643	3,057,344	39.7%
Development Services							
Revenues	6,316,128	6,316,128	7,040,779	111.5%	7,293,657	6,533,351	89.6%
Expenses	7,984,939	7,984,939	6,893,890	86.3%	7,935,378	6,503,485	82.0%
Visitors Facilities							
Revenues	17,812,930	17,812,930	15,266,357	85.7%	15,931,803	16,353,636	102.6%
Expenses	20,949,242	20,949,242	12,300,386	58.7%	18,887,643	12,944,361	68.5%
Community Enrichment							
Revenues	-	-	362,959	n/a	-	1,001,435	n/a
Expenses	6,533,317	6,533,317	1,798,399	27.5%	5,730,019	586,726	10.2%
Local Emergency Planning Committee							
Revenues	215,752	215,752	215,190	99.7%	218,400	225,302	103.2%
Expenses	253,479	253,479	215,106	84.9%	216,908	199,677	92.1%
Crime Control							
Revenues	7,540,031	7,540,031	7,384,635	97.9%	7,021,200	7,573,742	107.9%
Expenses	7,795,448	7,795,448	7,412,673	95.1%	7,085,058	6,806,444	96.1%
TOTAL SPECIAL REVENUE FUNDS							
Revenues	\$123,811,870	\$123,811,870	\$115,515,768	93.3%	\$114,530,514	\$119,933,009	104.7%
Expenses	\$206,184,191	\$206,184,191	\$128,063,772	62.1%	\$154,110,599	\$93,435,147	60.6%



Notes

- (1) Hotel Occupancy Tax Revenues - March (\$232K), April (\$836K) and July (\$554K) short of budget amounts due to COVID pandemic.
- (2) State Hotel Occupancy Tax Revenues - Short of budget amount due to COVID pandemic.
- (2) State Hotel Occupancy Tax Expenditures - Short of budget amount due to vacancy savings (\$300K) and encumbrances rolled into FY 2021 (\$600K).
- (3) Parking Improvement Expenditures - Planned parking meter replacements were postponed until FY 2021.
- (4) Street Revenues - RTA street contribution not expected until December.
- (4) Street Expenditures - (\$24.3M) in encumbrances were rolled into FY 2021.
- (5) Residential Street Expenditures - (\$6.1M) in encumbrances rolled into FY 2021.
- (6) Health 1115 Waiver Expenditures - \$1.2M was budgeted for a wellness/fitness program in the Downtown/Bayfront area. This initiative was delayed until FY 2021 due to COVID pandemic.
- (7) Reinvestment Zone #3 Expenditures - Many of the initiatives in the Downtown area were delayed due to COVID pandemic. (\$2.1M) in encumbrances were rolled into FY 2021.
- (8) Business & Job Development Expenditures - (\$7M) in encumbrances rolled into FY 2021.



	FY2020				FY2019		
	BUDGET 2019-2020	YTD BUDGET 2019-2020	YTD ACTUALS 2019-2020	YTD %	YTD BUDGET 2018-2019	YTD ACTUALS 2018-2019	YTD %
INTERNAL SERVICE FUNDS							
Contracts & Procurement							
Revenues	\$6,886,611	\$6,886,611	\$6,598,635	95.8%	\$6,482,372	\$6,384,592	98.5%
Expenses	7,265,933	7,265,933	6,671,876	91.8%	6,964,863	6,891,802	99.0%
Asst. Mgt. - Fleet							
Revenues	18,415,168	18,415,168	17,682,331	96.0%	18,195,996	17,494,905	96.1%
(1) Expenses	22,108,355	22,108,355	14,189,648	64.2%	23,687,354	19,182,212	81.0%
Asst. Mgt. - Facilities							
Revenues	6,321,213	6,321,213	6,341,515	100.3%	4,402,372	4,563,666	103.7%
Expenses	7,916,436	7,916,436	6,378,327	80.6%	6,260,487	4,043,235	64.6%
Information Technology							
Revenues	15,409,699	15,409,699	15,421,783	100.1%	19,299,359	19,525,580	101.2%
Expenses	19,444,932	19,444,932	17,501,134	90.0%	20,975,108	19,852,303	94.6%
Engineering							
(2) Revenues	9,481,186	9,481,186	6,492,496	68.5%	7,832,641	6,455,588	82.4%
Expenses	9,829,054	9,829,054	8,082,280	82.2%	7,900,271	7,699,090	97.5%
Health Benefits-Fire							
Revenues	10,595,316	10,595,316	10,688,260	100.9%	10,211,166	10,086,287	98.8%
Expenses	13,075,724	13,075,724	8,952,029	68.5%	10,621,926	7,848,093	73.9%
Health Benefits-Police							
Revenues	11,468,141	11,468,141	9,322,235	81.3%	10,154,849	9,718,359	95.7%
Expenses	12,170,693	12,170,693	8,044,846	66.1%	10,361,938	8,388,141	81.0%
Health Benefits-Citicare							
Revenues	17,910,371	17,910,371	19,621,997	109.6%	19,475,565	18,201,673	93.5%
Expenses	21,230,526	21,230,526	18,989,875	89.4%	19,712,216	15,192,783	77.1%
Liability Insurance							
Revenues	6,245,203	6,245,203	6,350,824	101.7%	6,575,017	6,894,081	104.9%
Expenses	7,857,715	7,857,715	4,934,265	62.8%	9,506,598	6,924,525	72.8%
Workmens' Comp.							
Revenues	3,697,051	3,697,051	3,766,463	101.9%	3,517,849	3,766,542	107.1%
Expenses	3,250,899	3,250,899	2,974,467	91.5%	3,454,378	2,624,553	76.0%
Risk Management Admin							
Revenues	1,145,315	1,145,315	1,143,075	99.8%	954,768	963,689	100.9%
Expenses	1,260,393	1,260,393	1,154,195	91.6%	1,141,336	1,438,998	126.1%
Other Employee Benefits							
Revenues	1,451,426	1,451,426	1,610,598	111.0%	1,840,793	2,036,028	110.6%
Expenses	3,776,370	3,776,370	3,427,385	90.8%	1,916,011	1,537,006	80.2%
Health Benefits Admin							
Revenues	501,472	501,472	501,997	100.1%	587,129	589,484	100.4%
Expenses	626,342	626,342	503,458	80.4%	596,692	559,877	93.8%
TOTAL INTERNAL SERVICE FUNDS							
Revenues	\$109,528,172	\$109,528,172	\$105,542,209	96.4%	\$109,529,876	\$106,680,473	97.4%
Expenses	\$129,813,370	\$129,813,370	\$101,803,785	78.4%	\$123,099,178	\$102,182,618	83.0%



Notes

- (1) Asset Management Fleet Expenditures - Delayed equipment purchases (\$4.4M), fuel savings (\$2.1M), salary savings (\$0.7M) and outside repairs (\$0.2M) were the main areas under budgeted amounts.
- (2) Engineering Revenues - 4th quarter projected billing will be posted in November and total revenue is expected to be very close to expenditures.



Fund Balance Financial Policies

General Fund: It is the goal of the City Council to build and maintain a reserve in the General Fund unassigned fund balance which totals at least two months (or approximately 17%) of regular general fund operating expenditures up to 20% of total annual General Fund appropriations, exclusive of any one-time appropriations.

Enterprise Funds: It is the goal of the City Council to build and maintain an unreserved fund balance in each of the Enterprise Funds of a maximum of 25% of the annual Enterprise Fund appropriations, exclusive of debt service and any one-time appropriations, and anything over that amount shall be designated for specific purpose(s). This subsection only applies to Water, Wastewater, Gas, Stormwater, Airport, and Marina fund balances.

Internal Service Funds: It is the goal of the City Council to build and maintain an unassigned reserve in each Internal Service Fund listed below, of up to 5%, of the annual Internal Service Fund appropriations, exclusive of any one-time appropriations. This subsection only applies to the Information Technologies Internal Service Fund; Stores Internal Service Fund; Engineering Services Internal Service Fund; Fleet Maintenance Internal Service Fund; and Facilities Maintenance Internal Services Fund.

Group Health Plans Funds: It is a goal of the City to maintain a fund balance in the group health plans to (1) pay any associated administrative costs and claims run-out based upon the most recent actuarial study in the event the plan ceases or a change in the third-party administrator is made; and to (2) hold a reserve for catastrophic claims equaling 10% of projected medical and prescription claims.

General Liability Fund: It is a goal of the City to maintain a fund balance in the General Liability Fund

- (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report;
- (2) to provide additional protection against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average incurred costs of claims experience over the prior five-year period; and
- (3) to protect against significant cost increases in the fiscal year for purchased insurance coverage premiums equaling 25% of the cost for purchased insurance over the prior year.

Worker's Compensation Fund: It is a goal of the City to maintain a fund balance in the Worker's Compensation Fund

- (1) to fund long-term liabilities, incurred but not reported expenses (IBNR), and a risk margin for the adverse development of claims as determined by the actuarial recommendation and reflected in the Comprehensive Annual Financial Report; and
- (2) to protect against significant unexpected claims experience in the fiscal year as a catastrophic reserve equaling 25% of the average of incurred costs of claims experience over the prior five-year period.

Debt Service Reserve Fund: The City will strive to maintain a debt service fund balance for bonds, certificates of obligation, tax notes, and other debt instruments of at least 2% of the annual debt service appropriation(s) for the fiscal year; provided, however, this requirement shall comply with the provision of Treasury Regulation 1.148-2(f) which limits the amount of reserve funds that may secure the payment of debt service on bonds.



FUND	Fund Balance @ 10/01/2019	Unaudited Actuals FY 2020 Revenues	Unaudited Actuals FY 2020 Expenditures	Estimated Ending Fund Balance
General Fund 1020	\$ 82,677,299	\$ 262,332,757	\$ 257,917,922	\$ 87,092,134
Water Fund 4010	\$ 40,594,354	\$ 141,559,753	\$ 140,620,350	\$ 41,533,758
Aquifer Storage & Recovery 4021	-	496,507	-	496,507
Backflow Prevention Fund 4022	496,356	219,125	147,171	568,310
Drought Surcharge Exemption Fund 4023	3,486,792	3,762,687	-	7,249,479
Raw Water Supply Fund 4041	14,041,676	1,723,478	494,550	15,270,604
Choke Canyon Fund 4050	5,411,468	89,266	152,613	5,348,121
Gas Fund 4130	5,309,046	29,607,293	28,854,769	6,061,570
Wastewater Fund 4200	23,154,288	69,888,562	75,399,555	17,643,295
Storm Water Fund 4300	5,371,088	31,120,718	29,122,550	7,369,256
Airport Fund 4610	7,505,711	8,986,241	8,350,606	8,141,345
Airport PFC Fund 4621	3,141,580	801,688	1,125,823	2,817,445
Airport CFC Fund 4632	1,529,093	907,208	807,819	1,628,482
Golf Center Fund 4690	(286,330)	243,853	132,659	(175,136)
Golf Capital Reserve Fund 4691	136,787	106,048	56,671	186,164
Marina Fund 4700	1,672,847	2,067,045	1,687,128	2,052,765
Enterprise Funds	\$ 111,564,756	\$ 291,579,473	\$ 286,952,262	\$ 116,191,966
Contracts & Procurement Fund 5010	\$ 717,918	\$ 6,598,635	\$ 6,671,876	\$ 644,677
Asset Management - Fleet Fund 5110	10,000,343	17,682,331	14,189,648	13,493,026
Asset Management - Facility Fund 5115	3,178,491	6,341,515	6,378,327	3,141,679
Information Technology Fund 5210	5,270,211	15,421,783	17,501,134	3,190,860
Engineering Services Fund 5310	681,801	6,492,496	8,082,280	(907,983)
Employee Health Benefits - Fire 5608	7,429,960	10,688,260	8,952,029	9,166,191
Employee Health Benefits - Police 5609	5,325,317	9,322,235	8,044,846	6,602,706
Employee Health Benefits - Citicare 5610	13,949,945	19,621,997	18,989,875	14,582,067
General Liability Fund 5611	9,631,465	6,350,824	4,934,265	11,048,024
Workers' Compensation Fund 5612	6,607,065	3,766,463	2,974,467	7,399,061
Risk Management Administration Fund 5613	280,981	1,143,075	1,154,195	269,861
Other Employee Benefits Fund 5614	2,996,063	1,610,598	3,427,385	1,179,276
Health Benefits Administration Fund 5618	152,338	501,997	503,458	150,877
Internal Service Funds	\$ 66,221,898	\$ 105,542,209	\$ 101,803,785	\$ 69,960,322
Seawall Improvement Debt Fund 1121	\$ 1,402,678	\$ 2,867,987	\$ 2,847,869	\$ 1,422,796
Arena Facility Debt Fund 1131	3,113,441	3,498,063	3,442,000	3,169,504
General Obligation Debt Fund 2010	11,851,985	51,860,479	47,964,910	15,747,554
Water System Debt Fund 4400	7,191,756	23,210,328	24,546,678	5,855,406
Wastewater System Debt Fund 4410	6,267,911	19,642,593	20,180,014	5,730,490
Gas System Debt Fund 4420	830,574	1,311,936	1,271,129	871,381
Storm Water System Fund 4430	3,900,833	14,354,810	14,140,178	4,115,465
Airport 2012A Debt Fund 4640	108,405	946,002	943,919	110,488
Airport 2012B Debt Fund 4641	145,510	368,200	365,388	148,322
Airport Debt Services Fund 4642	112,071	398,961	397,000	114,032
Airport Commercial Facility Debt Fund 4643	195,140	484,649	466,189	213,600
Marina Debt Fund 4701	147,868	610,052	607,825	150,095
Debt Service Funds	\$ 35,268,172	\$ 119,554,059	\$ 117,173,099	\$ 37,649,132



FUND	Fund Balance @ 10/01/2019	Unaudited Actuals FY 2020 Revenues	Unaudited Actuals FY 2020 Expenditures	Estimated Ending Fund Balance
Hotel Occupancy Tax Fund 1030	\$ 3,375,218	\$ 13,461,689	\$ 14,442,508	\$ 2,394,400
Public, Education, and Government 1031	3,375,713	547,295	60,161	3,862,847
State Hotel Occupancy Tax Fund 1032	9,574,834	3,117,613	1,084,307	11,608,141
Municipal Court Security Fund 1035	144,642	81,107	91,999	133,750
Municipal Court Technology Fund 1036	264,514	91,615	142,040	214,089
Juvenile Case Manager Fund 1037	315,200	110,829	136,678	289,352
Juvenile Case Manager Reserve Fund 1038	136,781	14,973	-	151,755
Municipal Court Juvenile Jury Fund 1039	-	673	-	673
Parking Improvement Fund 1040	480,743	66,748	-	547,491
Street Maintenance Fund 1041	29,571,710	29,694,837	24,757,411	34,509,136
Residential Street Reconstruction Fund 1042	9,599,531	8,827,543	2,321,530	16,105,544
Redlight Photo Enforcement Fund 1045	19,948	243	38	20,153
Health Medicaid 1115 Waiver Fund 1046	1,183,440	14,401	-	1,197,841
Dockless Vehicles Fund 1047	91,709	83,383	-	175,092
Law Enforcement Trust Fund 1074	655,994	410,195	458,087	608,102
Reinvestment Zone No. 2 Fund 1111	14,806,572	4,564,606	17,619,389	1,751,789
Reinvestment Zone No. 3 Fund 1112	4,889,888	1,734,454	1,015,460	5,608,882
Seawall Improvement Fund 1120	45,246,165	7,782,730	9,721,789	43,307,106
Arena Facility Fund 1130	19,137,734	7,516,531	13,316,108	13,338,158
Business and Job Development Fund 1140	14,648,802	153,293	6,996,536	7,805,559
Type B Fund 1145	8,264,800	7,381,287	7,737,367	7,908,720
Development Services Fund 4670	7,614,538	7,040,779	6,893,890	7,761,426
Visitor Facilities Fund 4710	6,847,317	15,266,357	12,300,386	9,813,287
Community Enrichment 4720	6,496,522	362,959	1,798,399	5,061,083
Local Emergency Planning Fund 6060	91,923	215,190	215,106	92,006
Crime Control and Prevention Fund 9010	5,096,600	7,384,635	7,412,673	5,068,562
Special Revenue Funds	\$ 191,930,840	\$ 115,925,963	\$ 128,521,859	\$ 179,334,944
Total All-Funds	\$ 487,662,965	\$ 894,934,461	\$ 892,368,927	\$ 490,228,499



Economic Indicators

City of Corpus Christi

Annual Household Indicators

	2018	2017	2016
Median Income (1)	\$ 63,600	\$ 63,100	\$ 57,900
Housing Affordability Index (1)	1.36	1.52	1.46

A Housing Affordability Index of 1.00 means that roughly half of the families in the area could afford to buy the average priced home in the area. The higher the index the more affordable the housing. Based on 5% down and 25% debt to income ratio

Monthly Household Indicators

	4th Qtr. FY2020	4th Qtr. FY2019
Water Shutoffs (4)	0	773

Workforce/Household Indicators

	September 2020	September 2019	September 2018
Unemployment Rate (3) Not Seasonally Adjusted	10.1%	4.2%	4.7%
Total Employment (3) Not Seasonally Adjusted	183,303	197,434	195,298
Consumer Price Index (2) Base Year 1982-1984 = 100	August 2020 229.0	August 2019 229.4	August 2018 226.3

Residential Real Estate Indicators

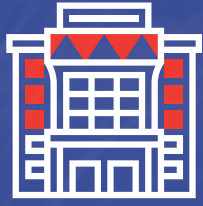
	2020	2019	2018
Average Home Sales Price (1)	\$ 253,712	\$ 222,714	\$ 219,289
Number of Home Sales (1)	July-September 1314	July-September 1142	July-September 1075
Home Sales (1) Dollar volume	\$ 333,241,864 July-September	\$ 254,533,967 July-September	\$ 236,096,585 July-September

Economic Forecast - Current Indicators

	2020	2019	2018
Building Permit Activity (4)	July-September	July-September	July-September
New Residential *(Project Cost)	708,190 sq. Ft.	662,341 sq. Ft.	\$ 38,553,949
New Residential (Permits)	284	287	228
New Commercial (Project Cost)	\$ 47,764,101	\$ 55,896,627	\$ 22,428,391
New Commercial (Permits)	45	30	29

SOURCE:

- (1) Texas A&M University - Real Estate Center
- (2) US Bureau of Labor Statistics
- (3) Texas Workforce Commission
- (4) City of Corpus Christi



FY 2019-2020

CAPITAL IMPROVEMENT PROJECTS

Budget/Performance Report

4th Period September
Quarter Ending 30, 2020

City of Corpus Christi, Texas
Capital Improvement Program
Office of Management & Budget

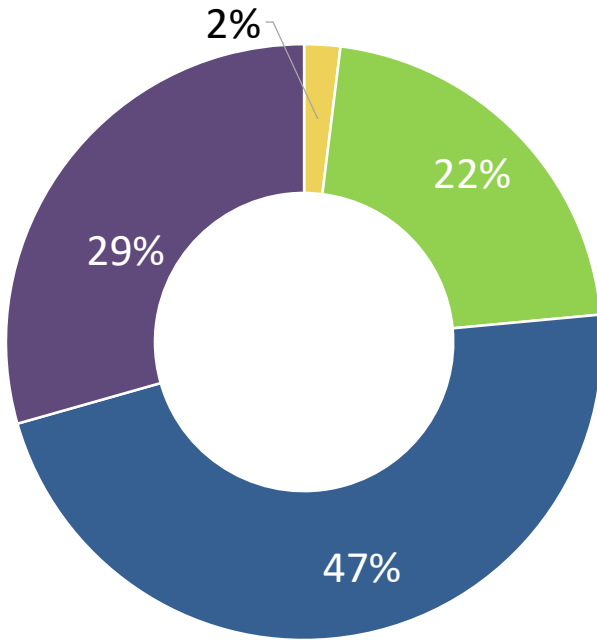


2018 Bond Program

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary

Completed		1
Construction		11
Design		24
Pre-Design		15
GRAND TOTAL		51

69%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 51
Projects

69%

On-Time



35 of 51
Projects

31%

Off Schedule



16 of 51
Projects

0%

Late Behind Schedule



0 of 51
Projects

Overall Cash Flow

Projected Expenditures:

\$105,965,383

Budgeted:

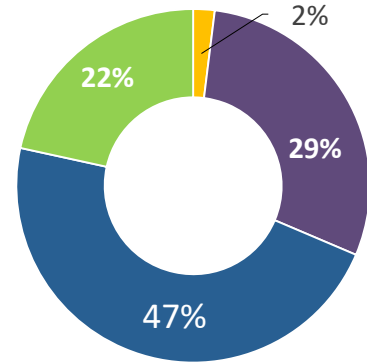
\$96,000,000

2018 Bond Program

Status Summary By Phase

Completed		1
Construction		11
Design		24
Pre-Design		15
GRAND TOTAL		51

Completed Construction Design Pre-Design



(1 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION
1 Completed Project	District 1	\$ 820,000	D
TOTAL COMPLETED	1	\$ 820,000	

(11 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION END
Frio St (Greenwood Dr to Martin St)	18019A	District 3	\$ 4,476,610	A 11/30/2020
Greenwood Sports Complex	18170	District 3	\$ 610,000	C 2/26/2021
Lipes Blvd (Yorktown Blvd to Staples St)	18029A	District 5	\$ 2,023,241	A 3/8/2021
Fire Headquarters & Emergency Ops	18177C	District 1	\$ 1,291,000	E 4/1/2021
Libraries	18172	Various	\$ 2,217,000	D 4/30/2021
Health Dept Building	18181	District 3	\$ 1,149,000	F 4/30/2021
Cole Park & Demitt Piers	18171A	District 2	\$ 1,288,000	C 7/31/2021
ADA Improvements (SPMP)	18002A	Various	\$ 1,175,000	A On-going
Senior Centers	18166	Various	\$ 1,724,000	C 11/15/2021
Recreation Centers	18167	Various	\$ 458,000	C 11/15/2021
Swantner Dr (Texan Tr to Indiana Ave)	18046A	District 2	\$ 2,660,654	A 9/20/2022
TOTAL UNDER CONSTRUCTION	11	\$ 19,072,505		

(24 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION START
Strasbourg Dr (Riom St to Marseille Dr)	18044A	District 5	\$ 3,305,067	A 11/30/2020
Airline Rd (S Padre Island Dr to McArdle Rd)	18004A	District 2	\$ 2,812,656	A 1/1/2021
ADA Improvements (Other)	18003A	Various	\$ 1,175,000	A 1/1/2021
Art Museum of South Texas	18174	District 1	\$ 385,000	D 1/2/2021
S Staples St (Kostoryz Rd to Baldwin Blvd)	18041A	District 2	\$ 6,807,175	A 1/15/2021
Leopard St (Palm Dr to Nueces Bay Blvd)	18027A	District 1	\$ 2,755,247	A 1/15/2021
Police Headquarters	18176B	District 1	\$ 2,310,000	E 2/1/2021
Police Substations - F.B and Holly	18018B	District 3&4	\$ 481,000	E 3/1/2021
Gollihar Rd (Crosstown Expwy to Greenwood)	18020A	District 3	\$ 3,700,000	A 3/20/2021

Laguna Shores Rd (S Padre Island Dr to Graham Rd)	18026A	District 4	\$ 2,094,491	A	4/1/2021
Laguna Shores Rd (Mediterranean Dr to Wyndale St)	18025A	District 4	\$ 2,875,000	B	4/1/2021
Laguna Shores Rd (Hustlin' Hornet Dr to Caribbean Dr)	18024A	District 4	\$ 2,858,520	A	4/1/2021
Callicoatte Rd (Up River Rd to IH 37)	18010A	District 1	\$ 2,222,100	A	5/1/2021
Brawner Pkwy (Kostoryz Rd to Carroll Ln)	18008A	District 2	\$ 3,069,985	A	5/30/2021
Junior Beck Dr (Bear Ln to Dead End)	18023A	District 3	\$ 3,351,810	B	6/1/2021
Everhart Rd (S Padre Island Dr to McArdle Rd)	18015A	District 2	\$ 1,101,815	B	6/23/2021
Residential Street Rebuild Program	18164A	Various	\$ 10,550,000	A	6/30/2021
Heritage Park- Historical Houses	18175	District 1	\$ 456,000	D	7/1/2021
McArdle Rd (Kostoryz Rd to Carroll Ln)	18031A	District 3	\$ 1,325,000	B	7/30/2021
Alameda St (Chamberlain St to Louisiana St)	18005A	District 2	\$ 5,184,200	B	9/1/2021
North Beach Coastal Protection	18163A	District 1	\$ 250,000	A	12/1/2021
Beach Ave (Dead End -Gulfbreeze)	18007	District 1	\$ 764,611	A	TBD
JFK Causeway Acces Road Improvements	18034A	District 1	\$ 1,293,511	B	TBD
Fire Station & Buildings	18180	Various	\$ 4,783,559	E	9/30/2021

TOTAL IN DESIGN

24

\$ 65,911,747

(15) In Pre-Design:



Long Meadow Dr (St Andrews Dr to Hunt Dr)	18030A	District 5	\$ 1,501,405	B	
Castenon St (Trojan Dr to Delgado St)	18011A	District 3	\$ 1,037,528	B	
Wooldridge Rd (Cascade Dr to Everhart Rd)	18049A	District 5	\$ 3,759,000	A	
N. Lexington Blvd (Leopard St to Hopkins Rd)	18028A	District 1	\$ 2,456,000	B	
North Beach GulfSpray Ave Ped/Bike Access	18162A	District 1	\$ 306,999	A	
TxDOT Participation/Traffic Congestion Mgmt	18048A	Various	\$ 2,007,071	A	
Traffic Signal Improvements	18047A	Various	\$ 955,754	A	
Street Lighting Improvements	18045A	Various	\$ 494,771	A	
Alternative Mobility Improvements	18006A	Various	\$ 251,489	A	
Downtown Pedestrian Safety Improvements	18012A	District 1	\$ 841,114	B	
Downtown Lighting Improvements	18165A	District 1	\$ 650,000	B	
Developer Participation	19001	Various	\$ 2,000,000	B	
Participation Projects	18168A	Various	\$ 750,000	C	
Parks System Playgrounds	18036A	Various	\$ 750,000	C	
Police Radio Communication System	18038A	Various	\$ 2,400,000	E	

TOTAL IN PREDESIGN

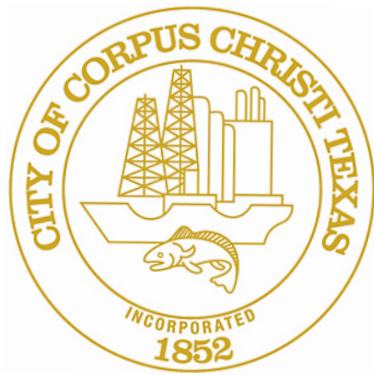
15

\$ 20,161,131

GRAND TOTAL

51

\$ 105,965,383

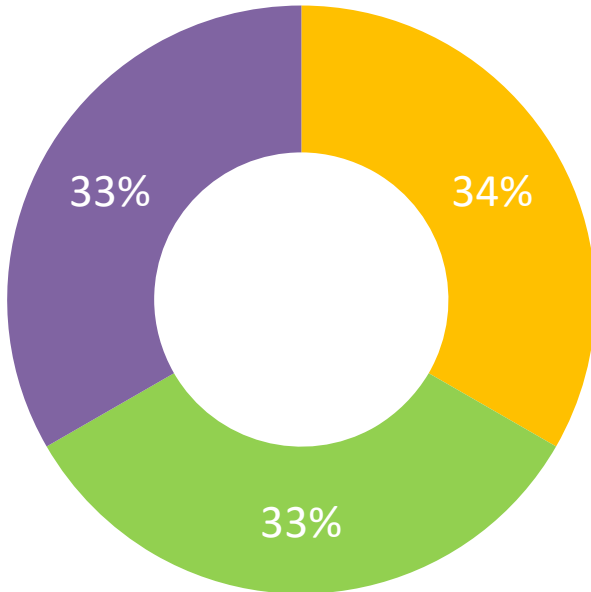


2016 Bond Program

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary

Completed		3
Construction		3
Design		0
Pre-Design		3
GRAND TOTAL		9
Other Projects		1

33%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 9
Projects

33%

On-Time



3 of 9
Projects

22%

Off Schedule



2 of 9
Projects

45%

Late Behind Schedule



4 of 9
Projects

Overall Cash Flow

Projected Expenditures:





\$18,000,000 1.2 % under Budget

Budgeted:

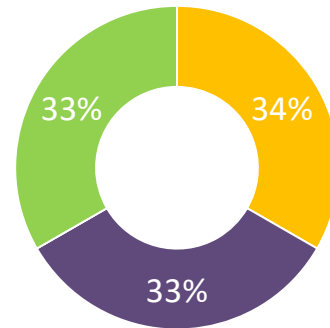
\$18,350,000

2016 Bond Program

Status Summary By Phase

Completed		3
Construction		3
Design		0
Pre-Design		3
GRAND TOTAL		9
Other Projects		1

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(3 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION
2 Completed Projects	Various	\$ 301,494	Prop 1
Residential Street Rebuild Program	E17019	\$ 10,707,847	Prop 1
TOTAL COMPLETED	3	\$ 11,009,341	

(3 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION END
TXDOT Participation	18048A	\$ 2,136,250	Prop 1	On-going
ADA Improvements	18081A	\$ 2,214,329	Prop 1	On-going
Highway Safety Improvement Program	E15205	\$ 95,545	Prop 1	On-going
TOTAL UNDER CONSTRUCTION	3	\$ 4,446,124		

(0 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION START
TOTAL IN DESIGN	0	\$ -		

(3) In Pre-Design:

Developer Participation	VARIOUS	\$ 2,502,135	Prop 1
Schanen Ditch Hike & Bike Trail	18114	\$ 340	Prop 1
Dr. HP Garcia Prk Hike & Bike Trail	18115	\$ 3,161	Prop 1
TOTAL PREDESIGN	3	\$ 2,505,636	
GRAND TOTAL	9	\$ 18,096,301	

(1) Other Projects

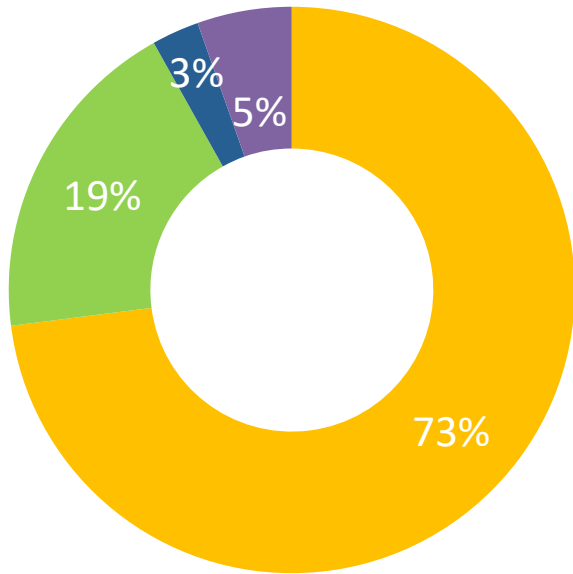
Construction Inspection Staff Augmt.	VARIOUS	\$ 135,200	Prop 1	On-going
TOTAL OTHER	1	\$ 135,200		

2014 Bond Program

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		27
Construction		7
Design		1
Pre-Design		2
GRAND TOTAL		37

30%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 37
Projects

50%

On-Time



19 of 37
Projects

8%

Off Schedule



3 of 37
Projects

41%

Late Behind Schedule



16 of 37
Projects

Overall Cash Flow

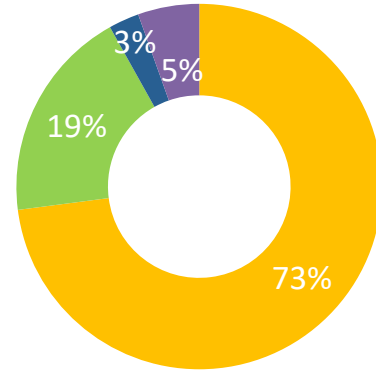


2014 Bond Program

Status Summary By Phase

Completed		27
Construction		7
Design		1
Pre-Design		2
GRAND TOTAL		37

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(27 Projects) Completed

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION
22 Completed Projects	Various	\$ 58,970,912	Prop 1
Ennis Joslin Signals	E15165 District 4	\$ 759,351	Prop 2
Downtown Street Traffic Signals	E15108 District 1	\$ 3,277,299	Prop 2
Padre Island Mobility Access	T16260 District 4	\$ 73,377	Prop 2
Region Parkway Planning	E15129 Various	\$ 238,956	Prop 2
2014 Highway Safety Improvements	E15205 Various	\$ 1,693,780	Prop 2
TOTAL COMPLETED	27	\$ 63,007,562	

(7 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION END
Strategic Integration -Travel Demand	T16356 Various	\$ 68,984	Prop 2	On-going
Flato Road (Agnes Rd to Bates)	E15110 District 3	\$ 4,294,471	Prop 2	9/30/2020
N. Padre Island Beach Acc. Newport Rd.	H17013 District 4	\$ 1,000,000	Prop 2	9/30/2020
Rodd Field Road (Saratoga to Yorktown)	E15112 District 4	\$ 9,600,000	Prop 2	1/1/2021
Ayers St Pedestrian Imp/ Turn Ln	E15106 District 4	\$ 11,016,600	Prop 2	1/27/2021
Morgan Ave (Ocean to Staples)	E13090 District 2	\$ 3,100,000	Prop 1	2/26/2021
Harbor Bridge Replacement & Support	E15101 District 1	\$ 3,500,000	Prop 2	12/1/2021
TOTAL UNDER CONSTRUCTION	7	\$ 97,593,730		

(1 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION START
ADA Master Plan Implementation	E13101 Various	\$ 2,318,347	Prop 1	10/1/2020
TOTAL IN DESIGN	1	\$ 2,318,347		

(2) In Pre-Design:

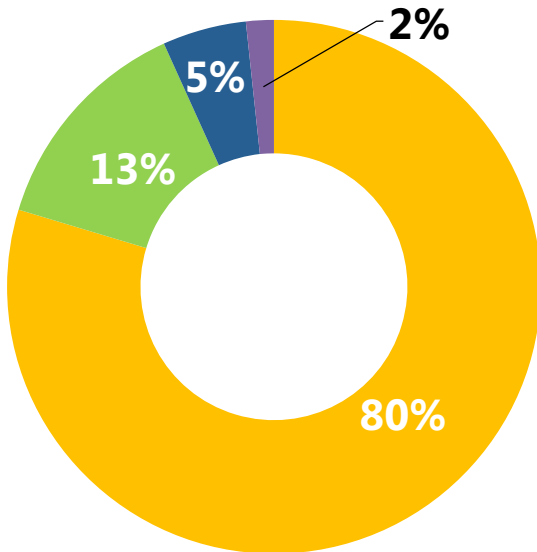
N. Padre Island Beach Beach Maint. Facility	E15111 District 4	\$ 1,200,000	Prop 2
Bike Blvd Branding and Wayfind Signs	E16449 Various	\$ 51,547	Prop 2
TOTAL PREDESIGN	2	\$ 1,251,547	
GRAND TOTAL	37	\$ 164,171,186	





2012 Bond Program

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		47
Construction		8
Design		3
Pre-Design		1
GRAND TOTAL		59

17%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 59
Projects

48%

On-Time



29 of 59
Projects

5%

Off Schedule



3 of 59
Projects

45%

Late Behind Schedule



27 of 59
Projects

Overall Cash Flow





Projected Expenditures:

\$105,203,748 19.6% over Budget

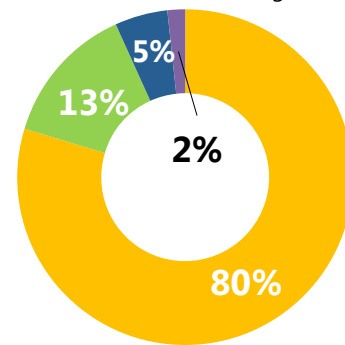
Budgeted:

\$88,010,000

2012 Bond Program

Status Summary By Phase		
Completed		47
Construction		8
Design		3
Pre-Design		1
GRAND TOTAL		59

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(47 Projects) Completed:

NOTES	PROJECT	PROJECT #	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION
	47 Completed Projects		Various	\$ 81,895,327	Prop 1
	TOTAL COMPLETED	47		\$ 81,895,327	

(8 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION END
S. Staples St. (Brawner Pkwy to Kostoryz Rd)	District 2	\$ 6,000,000	Prop 1	4/25/2021
Morgan Ave (Staples St to Crosstown Freeway)	District 1&2	\$ 2,645,000	Prop 1	3/8/2021
Signal Improvements & Street Lighting	Various	\$ 2,000,000	Prop 1	On-going
TXDOT Participation	Various	\$ 1,150,000	Prop 1	On-going
Central Library Roof Replacement	District 1	\$ 160,236	Prop 5	4/20/2021
HEB Court Repairs	District 2	\$ 656,254	Prop 4	4/1/2021
Bill Witt/Oso Creek Park	District 5	\$ 1,461,249	Prop 4	Hold TBD
SEA District Pedestrian Improvements	District 1	\$ 500,000	Prop 8	6/5/2020
TOTAL UNDER CONSTRUCTION	8	\$ 14,572,739		

(3 Projects) In Design:

NOTES	PROJECT	BUDGET	BOND PROPOSITION	CONSTRUCTION START		
	Leopard St. (Palm Dr. to Crosstown)	E12103	District 1	\$ 2,600,000	Prop 1	2/3/2021
1	Twigg St. (Shoreline Blvd to Lower Broadway)	E12102	District 1	\$ 1,400,000	Prop 1	Hold TBD
2	Holly Road (Crosstown to Greenwood Dr.)	6470	District 3	\$ 2,500,000	Prop 1	10/1/2020
	TOTAL IN DESIGN	3		\$ 6,500,000		

(1) In Pre-Design:

	Developer Participation (remaining balance)	Various	\$ 255,682	Prop 8
	TOTAL PREDESIGN	1	\$ 255,682	
	GRAND TOTAL	59	\$ 103,223,748	

NOTES

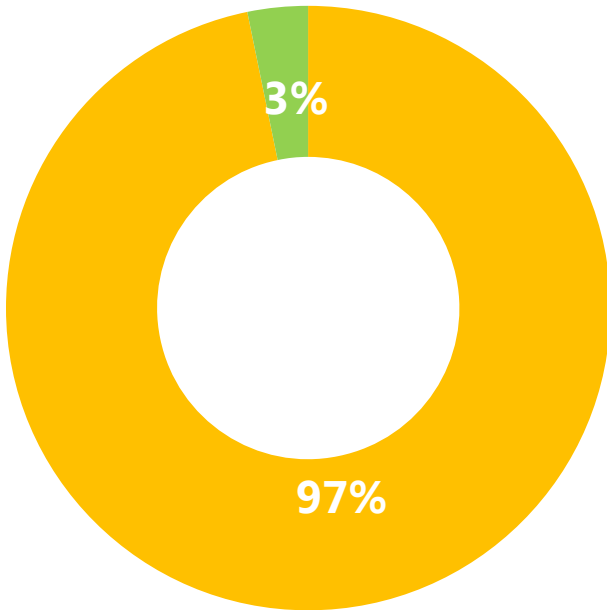
- 1 Deferred at this time. due to other construction matters.
- 2 Deferred at this time. due to other construction matters.

Prior Bond Programs

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design

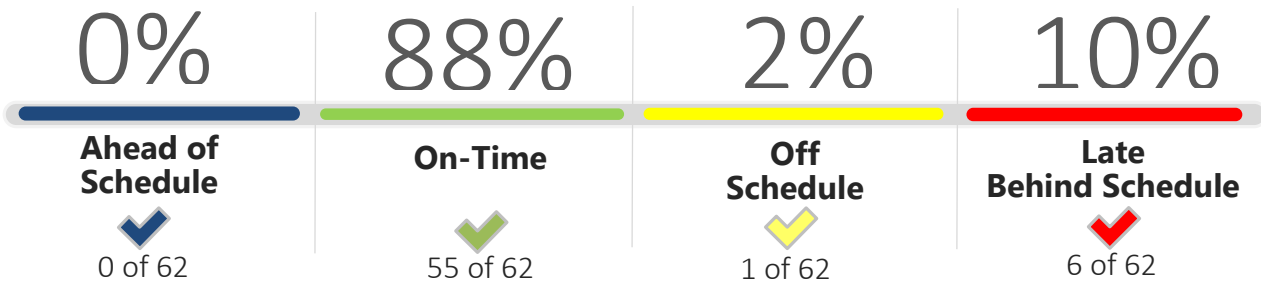


Status Summary		
Completed		60
Construction		2
Design		0
Pre-Design		0
GRAND TOTAL		62

5%

In Design or Construction





Timeliness Summary



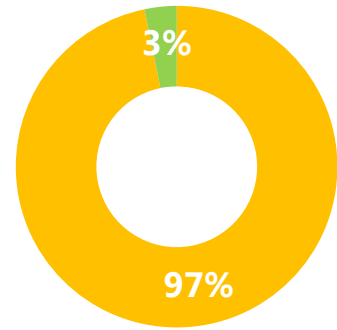
Overall Cash Flow



Prior Bond Program - 2004 & 2008

Status Summary By Phase		
Completed		60
Construction		2
Design		0
Pre-Design		0
GRAND TOTAL		62

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(60) projects Completed

PROJECT	COUNCIL DISTRICT	BUDGET	BOND Prop 1
59 Completed Projects	Various	\$ 99,365,530	Prop 1
Corona Dr. (Flynn Pkwy to Weber)	E13091 District 5	\$ 200,000	Prop 1
TOTAL COMPLETED	60	\$ 99,365,530	

(2 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION END
Slough Rd (Rodd Field Rd to Dead End)	18042 District 5	\$ 136,888	Prop 1	9/30/2020
Park Road 22 Bridge	170062 District 4	\$ 6,295,090	Prop 1	8/15/2022
TOTAL UNDER CONSTRUCTION	2	\$ 136,888		

(0 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	BOND PROPOSITION	CONSTRUCTION START
TOTAL IN DESIGN	0	\$ -		

(0) In Pre-Design:

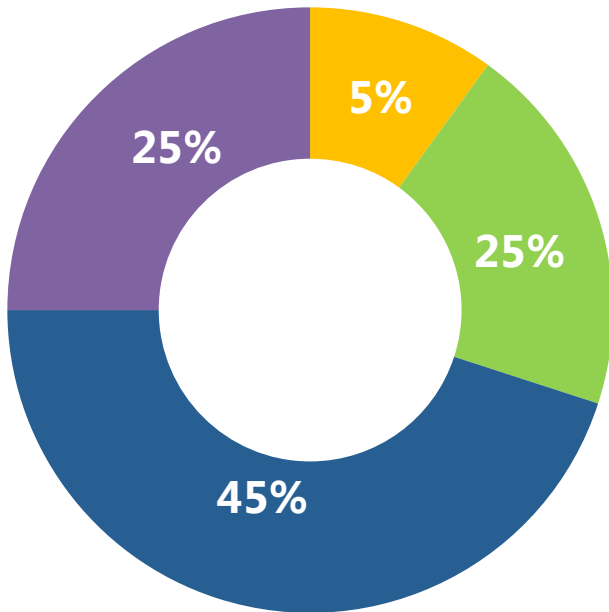
TOTAL PREDESIGN	0			
GRAND TOTAL	62	\$ 99,502,418		

Airport

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		2
Construction		4
Design		9
Pre-Design		5
GRAND TOTAL		20

70%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 20
Projects

85%

On-Time



17 of 20
Projects

5%

Off Schedule



1 of 20
Projects

10%

Late Behind Schedule



2 of 20
Projects

Overall Cash Flow

PROJECTED EXPENDITURES:





\$39,174,000 12% under budget

BUDGETED:

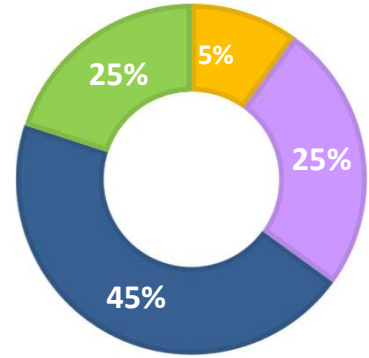
\$45,187,891

Airport

Status Summary By Phase

Completed		2
Construction		4
Design		9
Pre-Design		5
GRAND TOTAL		20

■ Completed
 ■ Pre-Design
 ■ Design
 ■ Construction



(2 Projects) Completed:

PROJECT		COUNCIL DISTRICT	BUDGET
Rehabilitate Terminal Apron Ph 2	E17112	District 3	\$ 4,479,579
Repair / Rehabilitate Storage Bldg	F3254	District 3	\$ 81,000
TOTAL COMPLETED		1	\$ 4,560,579

(4 Projects) Under Construction:

PROJECT		COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
Rehabilitate East General Aviation (GA) Apron	E12156	District 3	\$ 7,800,000	1/1/2022
Reconstruction Air carrier Ramp (Terminal Apron)	E15223	District 3	\$ 13,333,200	1/1/2022
Rehabilitate Terminal Apron Ph 3	18148A	District 3	\$ 161,666	1/1/2022
CCIA- Rehabilitate East GA Phase IV	18149A	District 3	\$ 132,446	1/1/2022
TOTAL UNDER CONSTRUCTION		4	\$ 21,427,312	

(9 Projects) In Design:

PROJECT		COUNCIL DISTRICT	BUDGET	CONSTRUCTION START
Terminal Service Animal Relief Area	18056A	District 3	\$ 100,000	3/1/2020
Rehabilitate Passenger Boarding Bridges	20008A	District 3	\$ 10,350,000	6/1/2020
Quick Turn Around Improvements	20002A	District 3	\$ 650,000	6/1/2020
Terminal Building Assessment/Rehabilitation	20009A	District 3	\$ 945,000	6/1/2020
Transportation Network Center Staging Area	20004A	District 3	\$ 350,000	6/1/2020
Aircraft Rescue Fire Fighting Station Apron Improvement	20001A	District 3	\$ 380,000	6/1/2020
Public Cell Phone Lot	20003A	District 3	\$ 850,000	6/1/2020
Parking Lot Improvements	20010A	District 3	\$ 2,175,000	6/1/2020
Car Rental Ready Return Parking Lot	20011A	District 3	\$ 575,000	6/1/2020
TOTAL IN DESIGN		9	\$ 16,375,000	

(5) In Pre-Design:

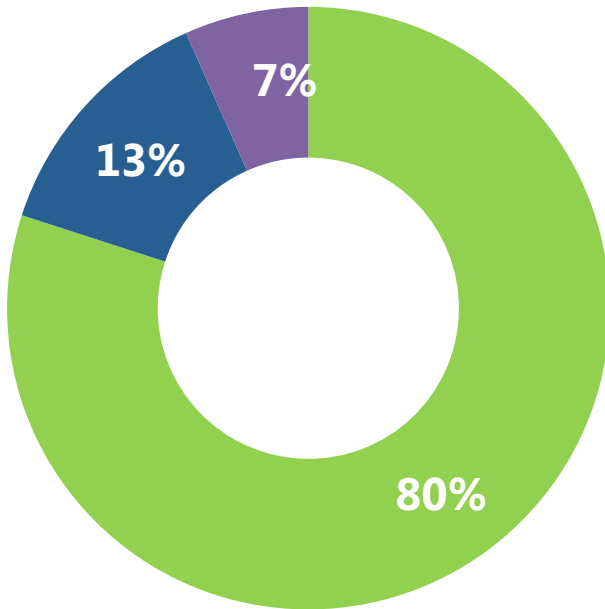
CCIA Airfield Pavement Assessment	20006A	District 3	\$ 200,000
Airport Layout Plan	20012A	District 3	\$ 400,000
Airport Master Plan	20007A	District 3	\$ 625,000
Airport Land Acquisition	20013A	District 3	\$ 500,000
Acquire 1500 Gallon (HRET) ARFF Vehicle	20005A	District 3	\$ 1,100,000
TOTAL PREDESIGN		5	\$ 2,825,000
GRAND TOTAL		19	\$ 45,187,891





Public Facilities

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		0
Construction		12
Design		2
Pre-Design		1
GRAND TOTAL		15

80%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 15
Projects

93%

On-Time



14 of 15
Projects

0%

Off Schedule



0 of 15
Projects

7%

Late Behind Schedule



1 of 15
Projects

Overall Cash Flow

Projected Expenditures:





\$11,940,000

Budgeted:

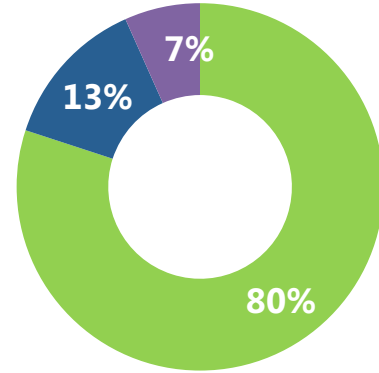
\$11,940,000

Public Facilities

Status Summary By Phase

Completed		0
Construction		12
Design		2
Pre-Design		1
GRAND TOTAL		15

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(0 Projects) Completed:



PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
TOTAL COMPLETED	0	\$ -	

(12 Projects) Under Construction:



PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
ABC- Energy Management Enhancements PII	20050A	District 1 \$ 360,000	1/1/2020
ABC- Security Enhancements Phase II	20053A	District 1 \$ 300,000	1/1/2020
ABC- Arena Fire Alarm	20035A	District 1 \$ 400,000	1/1/2020
ABC- Arena Jumbo-Tron	20036A	District 1 \$ 1,500,000	3/1/2020
ABC.- Replace Desicant Wheels	20037A	District 1 \$ 115,000	3/1/2020
ABC- Arena Boilers	20038A	District 1 \$ 375,000	3/1/2020
ABC- Locker Rm & Storage Facility Upgrades	20039A	District 1 \$ 3,500,000	5/1/2020
ABC- New Dishwashers/Kitchen	20040A	District 1 \$ 450,000	5/1/2020
ABC-Concession, Production Equipment	20041A	District 1 \$ 800,000	5/1/2020
ABC- New Air Wall in HG Ballroom	20042A	District 1 \$ 300,000	9/1/2020
ABC- Lighting HG & WG Ballrooms	20043A	District 1 \$ 225,000	9/1/2020
ABC- Replacement Selena Marquee	20055A	District 1 \$ 200,000	9/1/2020
TOTAL UNDER CONSTRUCTION	12	\$ 8,525,000	

(2 Projects) In Design:



PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START
ABC- Plaza Enhancement	20044a	District 1 \$ 590,000	
ABC- Operations Offices	20045A	District 1 \$ 825,000	
TOTAL IN DESIGN	2	\$ 1,415,000	

(1) In Pre-Design:



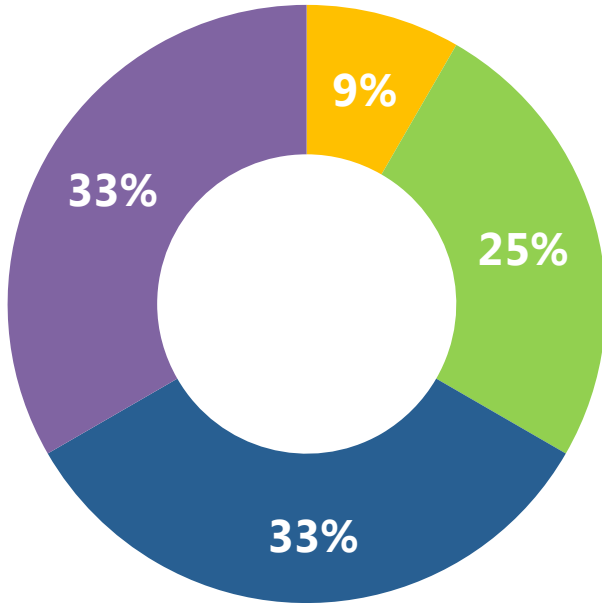
Various Facility Projects	20052A	Various \$ 2,000,000	
TOTAL PREDESIGN	1	\$ 2,000,000	
GRAND TOTAL	15	\$ 11,940,000	





Solid Waste Department

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		1
Construction		3
Design		4
Pre-Design		4
GRAND TOTAL		12

58%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 12
Projects

75%

On-Time



9 of 12
Projects

0%

Off Schedule



0 of 12
Projects

25%

Late Behind Schedule



3 of 12
Projects

Overall Cash Flow

Projected Expenditures:





\$28,801,600

Budgeted:

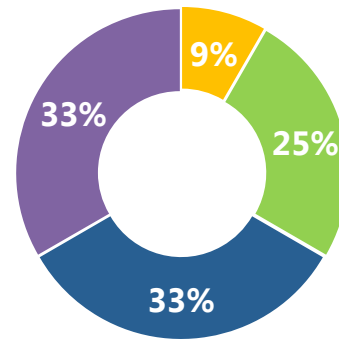
\$28,801,600

Solid Waste Department

Status Summary By Phase

Completed		1
Construction		3
Design		4
Pre-Design		4
GRAND TOTAL		12

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(1 Projects) Completed:

NOTES	PROJECT	COUNCIL DISTRICT	BUDGET
	1 Completed Project	District 5	\$ 8,250,000
	TOTAL COMPLETED	1	\$ 8,250,000

(3 Projects) Under Construction:

	PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END	
	J.C. Elliott Landfill Site Improvements	E17060	District 3	\$ 852,600	8/1/2020
(1)	C.Valenzuela Landfill Liquids Mgmt System	E11059	District 5	\$ 950,000	9/1/2020
	Cefé Valenzuela Landfill Disposal Cell Cover	E11061	District 5	\$ 3,500,000	9/1/2020
	TOTAL UNDER CONSTRUCTION	3	\$ 5,302,600		

(4 Projects) In Design:

	PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START	
	J.C. Elliott Landfill Collection Center Building	E17118	District 3	\$ 824,000	7/1/2020
	J.C Elliott Landfill Road Improvements	20056A	District 3	\$ 3,000,000	7/1/2021
	Cefé Valenzuela Landfill Road Improvements	20057A	District 5	\$ 3,000,000	7/1/2021
	Cefé Valenzuela Gas Collection System	19077A	District 5	\$ 2,000,000	9/1/2021
	TOTAL IN DESIGN	4	\$ 8,824,000		

(4) In Pre-Design:

	Solid Waste Drainage Lifecycle Improvements	E16338	Various	\$ 60,000
	Erosion Control Lifecycle Improvements	20058A	Various	\$ 3,000,000
(2)	Solid Waste Technical Support	18096A	Various	\$ 750,000
	C. Valenzuela Landfill Sector 2C Cells dev	20059A	District 5	\$ 3,000,000
	TOTAL PREDESIGN	4	\$ 6,810,000	
	GRAND TOTAL	12	\$ 29,186,600	

Notes

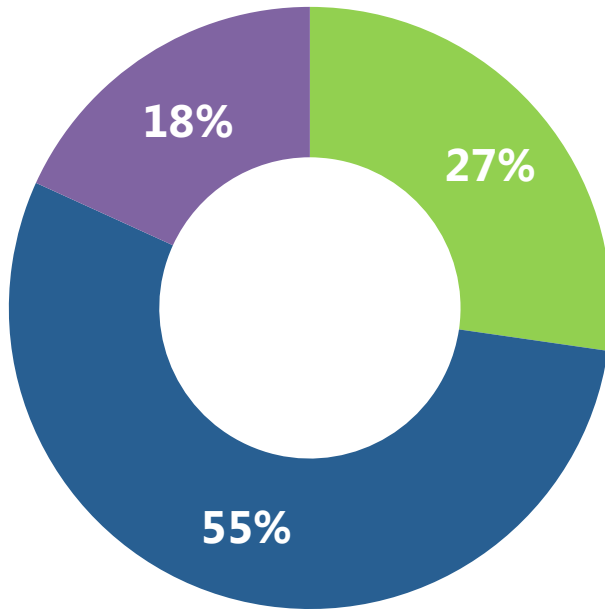
- 1 This project has been placed on hold, until further notice.
- 2 This project is a contract for technical support during phases of capital projects.

Type A / B Funded Projects

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		0
Construction		3
Design		6
Pre-Design		2
GRAND TOTAL		11
Other Projects		1

82%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 11
Projects

64%

On-Time



7 of 11
Projects

18%

Off Schedule



2 of 11
Projects

18%

Late Behind Schedule



2 of 11
Projects

Overall Cash Flow

Projected Expenditures:

\$82,125,243





Budgeted:

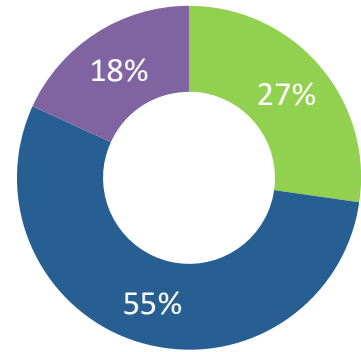
\$82,125,243

Type A/B Funded Projects

Status Summary By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design

Completed		0
Construction		3
Design		6
Pre-Design		2
GRAND TOTAL		11
Other Projects		1



(0 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET
TOTAL COMPLETED	0	\$ -

(3 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END	
Slough Road (Rodd Field Rd to Amethyst Rd)	18042A	District 5	\$ 5,949,200	5/26/2021
Everhart Road (Holly Rd to SPID)	18014A	District 4	\$ 15,156,800	7/1/2021
Holly Road (Rodd Field to Ennis Joslin Rd)	18021A	District 4	\$ 16,750,475	5/11/2021
TOTAL UNDER CONSTRUCTION	3	\$ 37,856,475		

(6 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START	
McGee Beach Nourishment/Boat Basin Dredging	E16321	District 4	\$ 4,889,770	6/1/2020
Seawall Capital Repairs	E17041	District 1	\$ 1,500,000	4/1/2020
Restoration of SEA District Water Features	E16458	District 1	\$ 2,445,000	4/1/2020
Bay Water Quality Improvement	20104A	Various	\$ 1,200,000	1/1/2021
Marina Breakwater at McGee Beach	E16318	District 4	\$ 4,820,000	6/1/2020
Kinney & Power Street Pump Station Improvements	E16320	District 1	\$ 5,462,500	TBD
TOTAL IN DESIGN	6	\$ 20,317,270		

(2) In Pre-Design:

Salt Flats Levee Improvements	E17117	District 4	\$ 2,800,000
Floodwall Upgrades at Science Museum	E16319	District 1	\$ 12,529,798
TOTAL PREDESIGN	2	\$ 15,329,798	
GRAND TOTAL	11	\$ 73,503,543	

Other Projects

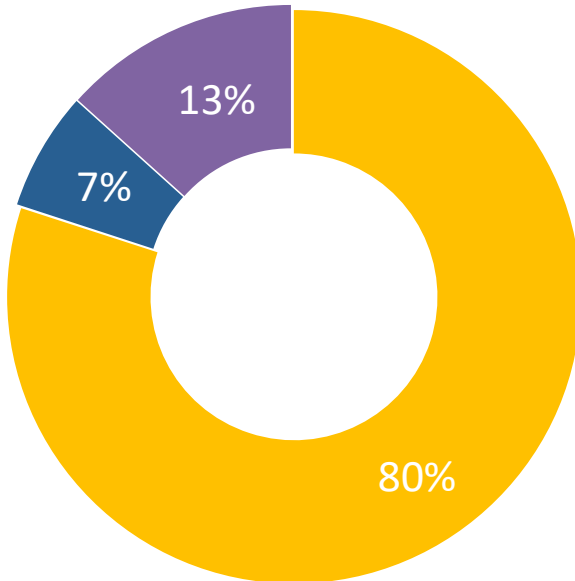
Comprehensive Feasibility Study Seawall	E10119	District 1	\$ 3,801,700	On-going
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Tax Increment Financing District 2 & 3 Funded Projects

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		12
Construction		0
Design		1
Pre-Design		2
GRAND TOTAL		15

26%

In Design or

Timeliness Summary

0%

Ahead of Schedule



0 of 15

64%

On-Time



10 of 15

13%

Off Schedule



2 of 15

25%

Late Behind Schedule



4 of 15

Overall Cash Flow

Projected Expenditures:





\$14,107,246

Budgeted:

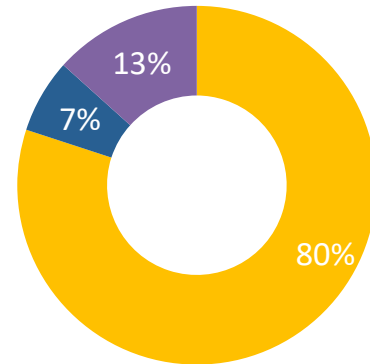
\$13,887,359

Tax Increment Financing District 2 & 3 Funded Projects

Status Summary By Phase

Completed		12
Construction		0
Design		1
Pre-Design		2
GRAND TOTAL		15

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(12 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET
12 Completed Projects	District 4	\$ 8,040,204
TOTAL COMPLETED	12	\$ 8,040,204

(0 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
TOTAL UNDER CONSTRUCTION	0	\$ -	

(1 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START	
Packery Channel Harvey Revetment Repairs	H17019	District 4	\$ 1,497,155	1/1/2020
TOTAL IN DESIGN	1	\$ 1,497,155		

(2) In Pre-Design:

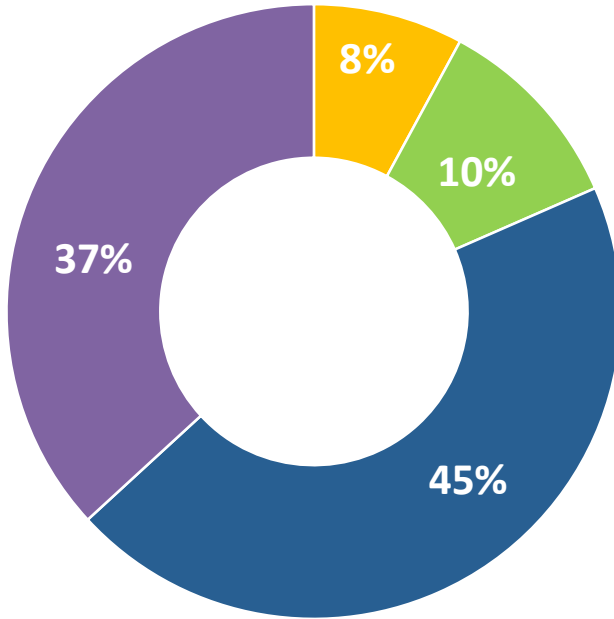
Packery Channel Dredging & Beach Nourishment	19046A	District 4	\$ 4,350,000	12/1/2020
Packery Channel Monitoring (report)	18140	District 4	\$ 219,887	TBD
TOTAL PREDESIGN	2	\$ 4,350,000		
GRAND TOTAL	15	\$ 13,887,359		

Water & Water Supply Department

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary

Completed		3
Construction		4
Design		17
Pre-Design		14
GRAND TOTAL		38
Other Project		1

56%

In Design or

Timeliness Summary

0%

Ahead of Schedule



0 of 38

71%

On-Time



27 of 38

21%

Off Schedule



8 of 38

8%

Late Behind Schedule



3 of 38

Overall Cash Flow

Projected Expenditures:





\$177,371,400

Budgeted:

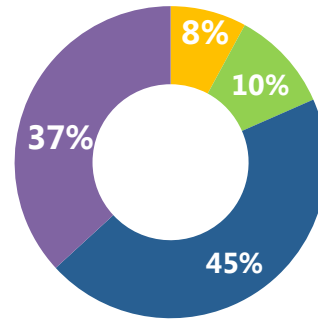
\$177,371,400

Water & Water Supply Department

Status Summary By Phase

Completed		3
Construction		4
Design		17
Pre-Design		14
GRAND TOTAL		38
Other Projects		1

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(3 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET
2 Completed Projects	Various	\$ 2,800,000
Wesley Seale Dam Outlet Rehab	E17010	\$ 2,500,000
TOTAL COMPLETED	3	\$ 5,300,000

(4 Projects) Under Construction:


PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
ONSWTP Dredging Lagoon 5 & 6	19052A	\$ 2,500,000	8/30/2020
Water Distribution System IDIQ Program	18160A	\$ 18,000,000	5/10/2021
Nueces River Raw Water Pump Station	E11068	\$ 10,874,000	12/15/2021
TxDOT Water Line Relocation HARBOR BRIDGE	E15158	\$ 9,500,000	7/1/2022
TOTAL UNDER CONSTRUCTION	4	\$ 40,874,000	

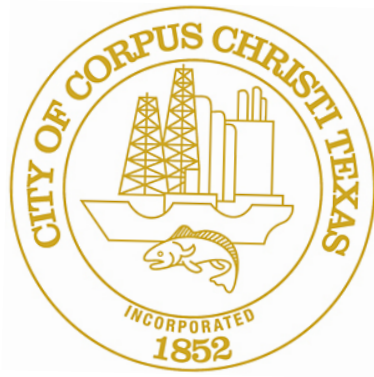
(17 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START
ONSWTP Filtration Sys Hydraulic Improvements	19032A	\$ 2,000,000	5/1/2020
ONSWTP Electrical Distribution Improvements	E15160	\$ 850,000	9/1/2020
Water Line Replacement Program	19010A	\$ 6,290,000	11/1/2020
Port Avenue Water Line Replacement	19038A	\$ 5,500,000	12/30/2020
ONSWTP Sedimentation Imp("TracVacs")	18130A	\$ 5,490,000	10/30/2020
ONSWTP Raw Water Influent & Chemical Fac. Imps	E17047	\$ 24,500,000	1/1/2021
Packery Channel Water Line Improvement	20101A	\$ 1,700,000	1/4/2021
Elevated Water Storage Tanks - Citywide	E16290	\$ 10,000,000	3/1/2021
Ship Channel Water Line Relocation	20100A	\$ 6,000,000	4/30/2021
Choke Canyon Dam Infrastructure Improvements	E13050	\$ 2,400,000	6/1/2021
ONSWTP Site Infrastructure Improvements	E13051	\$ 1,500,000	8/1/2021
Citywide Large Size Water line Repair	18154A	\$ 2,006,051	9/1/2021
ONSWTP On-Site Hypochlorite Generation	E10144	\$ 18,500,000	9/1/2022
Utility Building Expansion	E15157	\$ 4,300,000	9/1/2021
ONSWTP Clearwell No. 3	18131a	\$ 4,000,000	10/1/2022
Sanddollar Pump Station Improvements	19022A	\$ 650,000	TBD
Mary Rhodes Office Building	E14055	\$ 320,400	TBD
TOTAL IN DESIGN	17	\$ 96,006,451	

(14) In Pre-Design:

Leopard St /Up River Road Water Line	20093A	District 1	\$ 3,460,000
ONSWTP filter Building Rehabilitation PH2	20099A	Various	\$ 2,500,000

ONSWTP Construction Management	20102A	Various	\$	2,250,000	
Nueces Bay Blvd/ W. Broadway St. Water Line	20098A	District 1	\$	5,500,000	
Mary Rhodes Pipeline Ph.2	18106A	Various	\$	2,000,000	
Yorktown Blvd Water Line Extension	20097A	District 5	\$	3,530,000	
Water Transmission Line Cathodic Protection	20096A	Various	\$	1,000,000	
Wesley Seale Dam Dewatering System	20108A	Various	\$	3,000,000	
Water Supply Master Plan	20103A	Various	\$	950,000	
SH286 Water Line Replacement	20100A	Various	\$	1,700,000	
Wesley Seale Dam Spillway Gates Rehabilitation	20104A	Various	\$	1,500,000	
Wesley Seale Dam Instrumentation Rehabilitation	20109A	Various	\$	2,450,000	
Seawater Desalination	E15117	Various	\$	4,157,000	
Mary Rhodes Pipeline Ph.1	E13037	Various	\$	3,000,000	
TOTAL PREDESIGN		14	\$	36,997,000	
GRAND TOTAL		38	\$	179,667,451	
(1) Other Projects: 					
Water Supply Model Technical Support	18116A	Various	\$	490,000	On-going
TOTAL OTHER		1	\$	490,000	

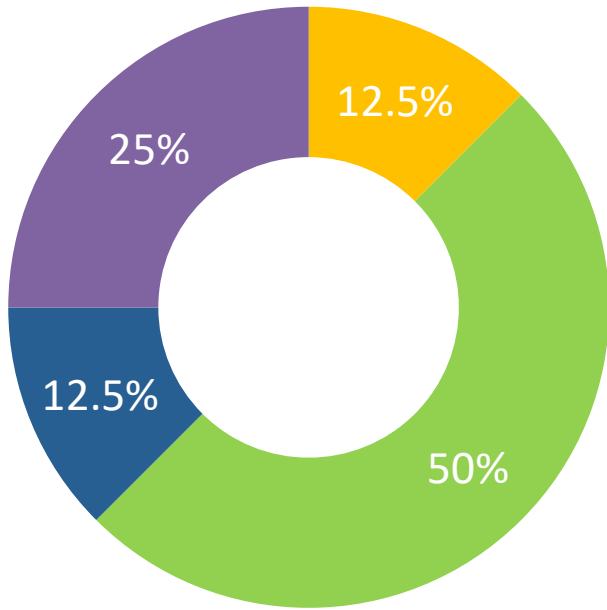


Storm Water Department

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		1
Construction		4
Design		1
Pre-Design		2
GRAND TOTAL		8

63%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 8
Projects

63%

On-Time



5 of 8
Projects

37%

Off Schedule



3 of 8
Projects

0%

Late Behind Schedule



0 of 8
Projects

Overall Cash Flow

Projected Expenditures:





\$36,800,000

Budgeted:

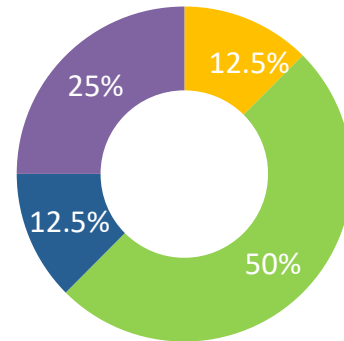
\$36,800,000

Storm Water Department

Status Summary By Phase

Completed		1
Construction		4
Design		1
Pre-Design		2
GRAND TOTAL		8

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(1 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET
1 Completed Project	District 1	\$ 6,000,000
TOTAL COMPLETED	1	\$ 6,000,000

(4 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END	
Lifecycle Curb and Gutter Replacement	19012	Various	\$ 1,800,000	9/30/2020
Major Outfall Assessments & Repairs	E12145	Various	\$ 1,600,000	7/1/2021
Bridge Rehabilitation	E12199	Various	\$ 1,200,000	7/1/2021
Citywide Storm Water Infrastructure Rehabilitation	18100	Various	\$ 18,000,000	9/1/2022
TOTAL UNDER CONSTRUCTION	4	\$ 22,600,000		

(1 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START	
Channel Ditch Improvements	E12191	Various	\$ 4,000,000	TBD
TOTAL IN DESIGN	1	\$ 4,000,000		

(2) In Pre-Design:

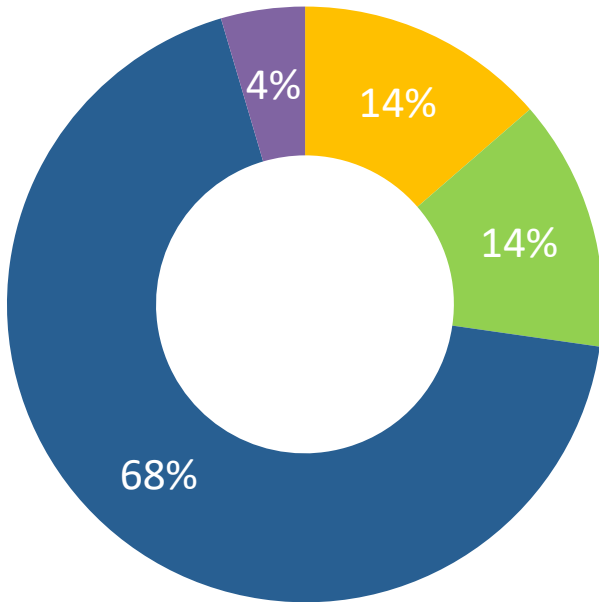
Stormwater Pipe Inspection	20079A	Various	\$ 3,000,000
Bay Water Quality Improvement	20104A	Various	\$ 1,200,000
TOTAL PREDESIGN	2	\$ 4,200,000	
GRAND TOTAL	8	\$ 36,800,000	

Wastewater Department

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		3
Construction		3
Design		15
Pre-Design		1
GRAND TOTAL		22

81%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 22 Projects

48%

On-Time



11 of 22 Projects

39%

Off Schedule



8 of 22 Projects

13%

Late Behind Schedule







3 of 22 Projects

Overall Cash Flow

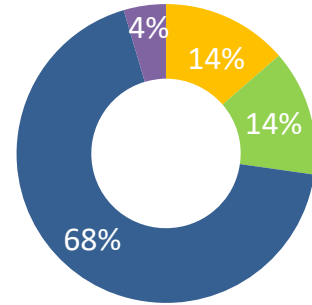
Projected Expenditures:	\$39,174,000
Budgeted:	\$39,174,000

Wastewater

Status Summary By Phase

Completed		3
Construction		3
Design		15
Pre-Design		1
GRAND TOTAL		22

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



(3 Projects) Completed:

NOTES	PROJECT	BUDGET
3 Completed Projects		\$ 9,800,000
TOTAL COMPLETED	3	\$ 9,800,000

(3 Projects) Under Construction:

NOTES	PROJECT	BUDGET	CONSTRUCTION END
Whitecap, Odor Control, Process & Bulkhead Imp	E10053	\$ 1,800,000	1/1/2021
Oso WRP Headworks and Lift Station	E12206	\$ 1,546,000	1/27/2021
McBride Force Main and Lift Station	E14054	\$ 628,000	10/30/2020
TOTAL UNDER CONSTRUCTION	3	\$ 3,974,000	

(15 Projects) In Design:

NOTES	PROJECT	BUDGET	CONSTRUCTION START
Allison WWTP Lift Station Upgrade	E10043	\$ 14,200,000	1/1/2021
Greenwood WWTP Electrical Improvements -UV	E10180	\$ 5,000,000	1/1/2021
⁽¹⁾ Old Broadway WWTP Decommission	E12159	\$ 5,500,000	6/1/2021
TxDOT Wastewater Line Relocation- Harbor Bridge	E15158	\$ 11,500,000	9/30/2020
Citywide Lift Station Repair	E17086	\$ 7,000,000	2/1/2021
Greenwood WWTP Headworks & Grit Removal Rehab	18067A	\$ 4,700,000	1/14/2021
Greenwood WWTP Process (DAF and Odor Control)	18069A	\$ 13,500,000	6/1/2021
Greenwood WWTP Flood Mitigation	18070A	\$ 10,500,000	6/1/2021
Greenwood Flow Diversion to New Broadway WWTP	18083A	\$ 8,500,000	1/1/2022
Wastewater Treatment & L.S. SCADA Improvements	18082A	\$ 4,500,000	9/1/2021
Oso WRP Process Upgrade and BPC Fac. Decom.	20084A	\$ 20,500,000	1/1/2022
Laguna Madre Plant Rehabilitation	18086A	\$ 4,500,000	1/1/2021
Williams Lift Station Force Main (Line A)	20085A	\$ 3,200,000	TBD
Citywide Lift Station Repair	19029A	\$ 700,000	8/1/2021
Whitecap Wastewater Treatment Plant (WWTP) Imp.	18087A	\$ 5,000,000	3/1/2021
TOTAL IN DESIGN	15	\$ 118,800,000	

(1) In Pre-Design:

Broadway WWTP Plant Rehabilitation	18084A	\$ 9,500,000	
TOTAL PREDESIGN	1	\$ 9,500,000	
GRAND TOTAL	22	\$ 142,074,000	

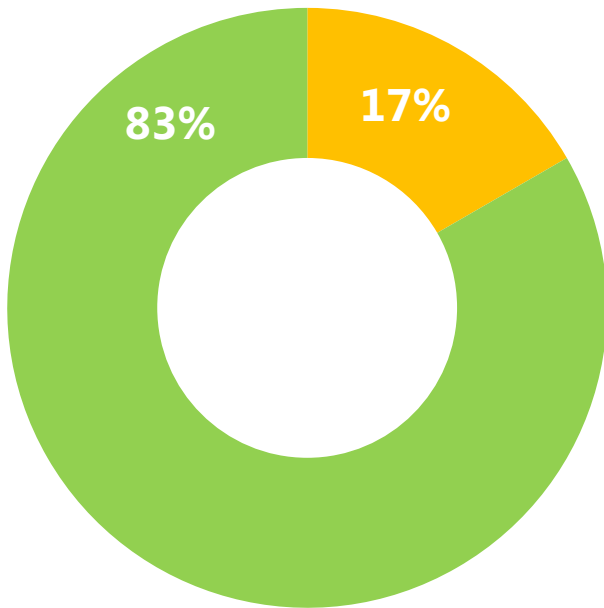
⁽¹⁾ On-Hold until further consideration and timing





Gas Department

PERFORMANCE MEASURES

Project Status By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design



Status Summary		
Completed		1
Construction		5
Design		0
Pre-Design		0
GRAND TOTAL		6

86%

In Design or Construction

Timeliness Summary

0%

Ahead of Schedule



0 of 6
Projects

33%

On-Time



2 of 6
Projects

17%

Off Schedule



1 of 6
Projects

50%

Late Behind Schedule



3 of 6
Projects

Overall Cash Flow

Projected Expenditures:

\$17,093,000





Budgeted:

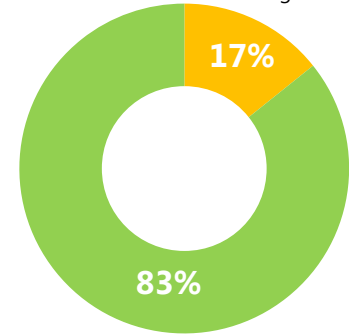
\$17,093,000

Gas Department

Status Summary By Phase

■ Completed
 ■ Construction
 ■ Design
 ■ Pre-Design

Completed		1
Construction		5
Design		0
Pre-Design		0
GRAND TOTAL		6



(1 Projects) Completed:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
1 Completed Project	District 1	\$ 416,000	
TOTAL COMPLETED	1	\$ 416,000	

(5 Projects) Under Construction:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION END
Padre Island Water and Gas Line Extension	E16325	District1 \$ 1,428,000	12/30/2020
New Gas Transmission Main	E12131	Various \$ 2,100,000	On-going
Gas Line/Regulator Station Replacement	E12132	Various \$ 7,215,000	On-going
Cathodic Protection Upgrades	E13022	Various \$ 600,000	1/1/2022
TxDOT Gas Line Relocation Harbor Bridge	E15162	District 1 \$ 628,000	1/1/2022
TOTAL UNDER CONSTRUCTION	5	\$ 11,971,000	

(0 Projects) In Design:

PROJECT	COUNCIL DISTRICT	BUDGET	CONSTRUCTION START
TOTAL IN DESIGN	0	\$ -	

(0) In Pre-Design:

TOTAL PREDESIGN	0	\$ -
GRAND TOTAL	6	\$ 12,387,000

